The connected consumer: a snapshot of global consumer megatrends

Consumers hold the key to the red meat industry's prosperity

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Agenda

- 1. Global demand
- 2. Supply
- 3. Headwinds
- 4. How to compete

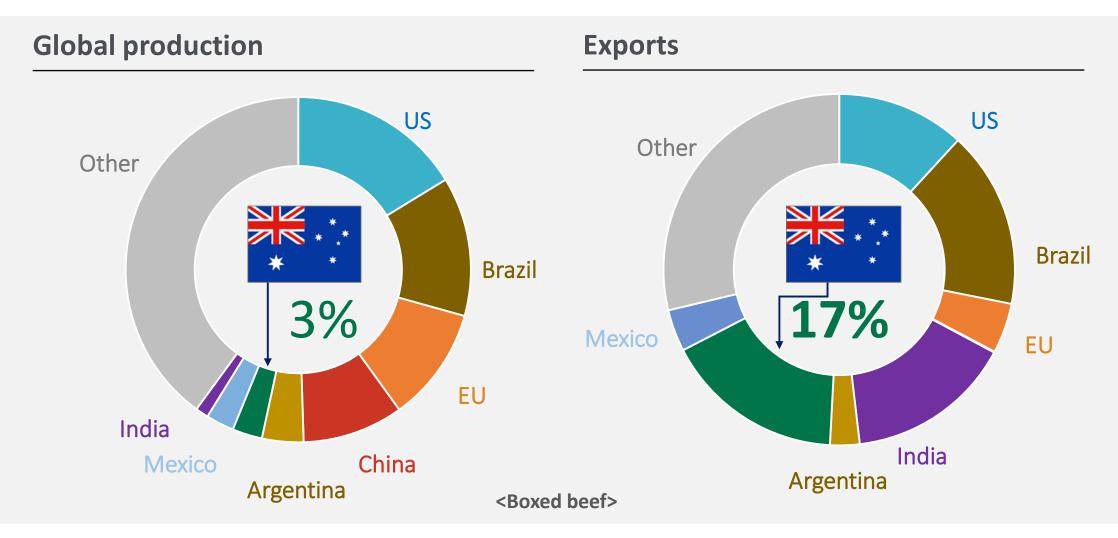


1. Global demand

- 1. Australia in a global context
- 2. Changing export destinations
- 3. Key competitors
- 4. Export value



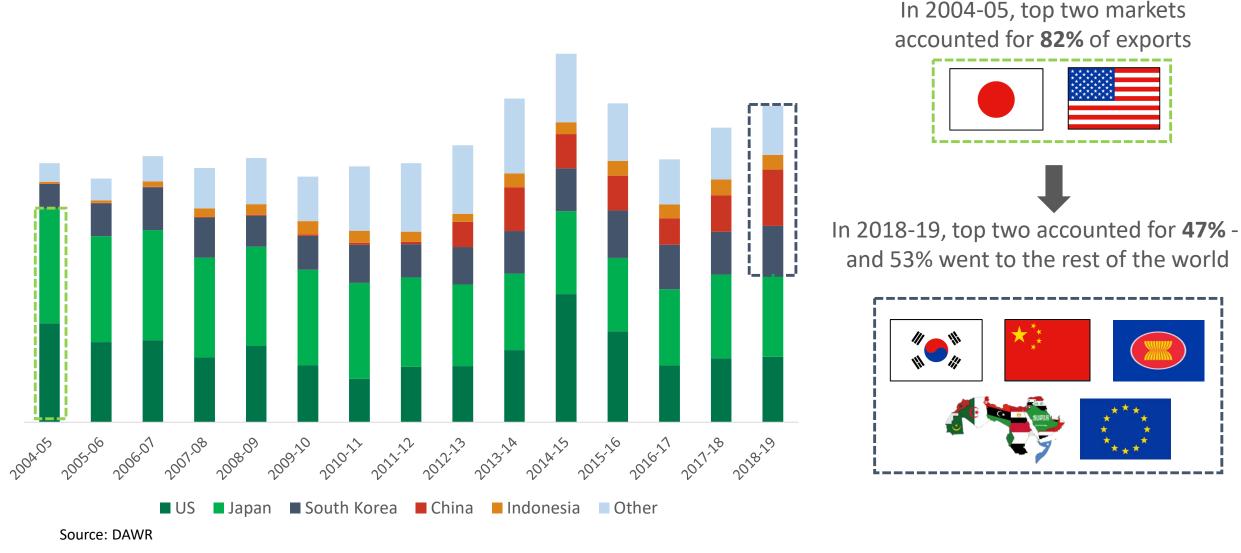
Australia's place in the world



Source: FAOSTAT, OECD-FAO

We are a small producer with a large global presence

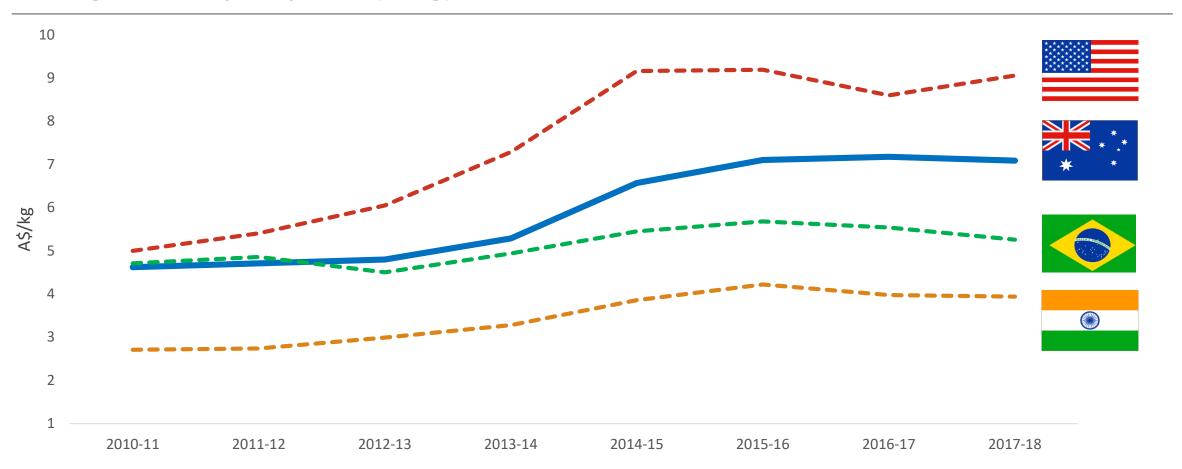
Our national export destination mix is changing



Our mix of destinations is changing and expanding

All competition is not equal

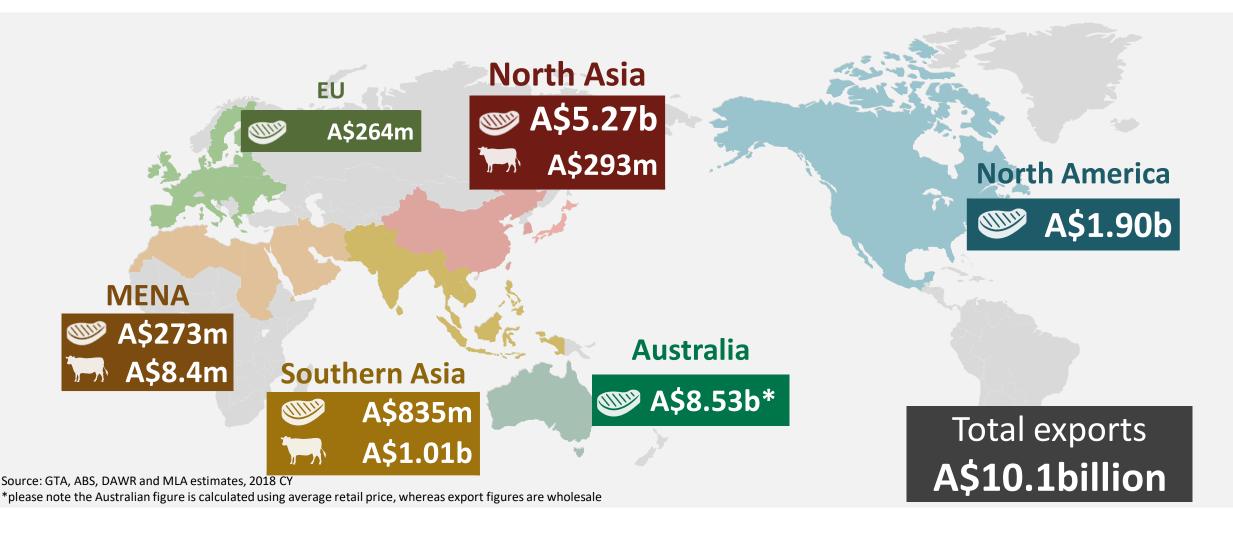
Average beef export prices (\$/kg)



Source: GTA

The gap between premium and commodity is widening

Global market overview: export value



Strong demand from global markets

2. Supply

- 1. Production outlook
- 2. Herd in decline
- 3. Numbers on feed



Annual slaughter increased 3% to 8.1m head in 2019



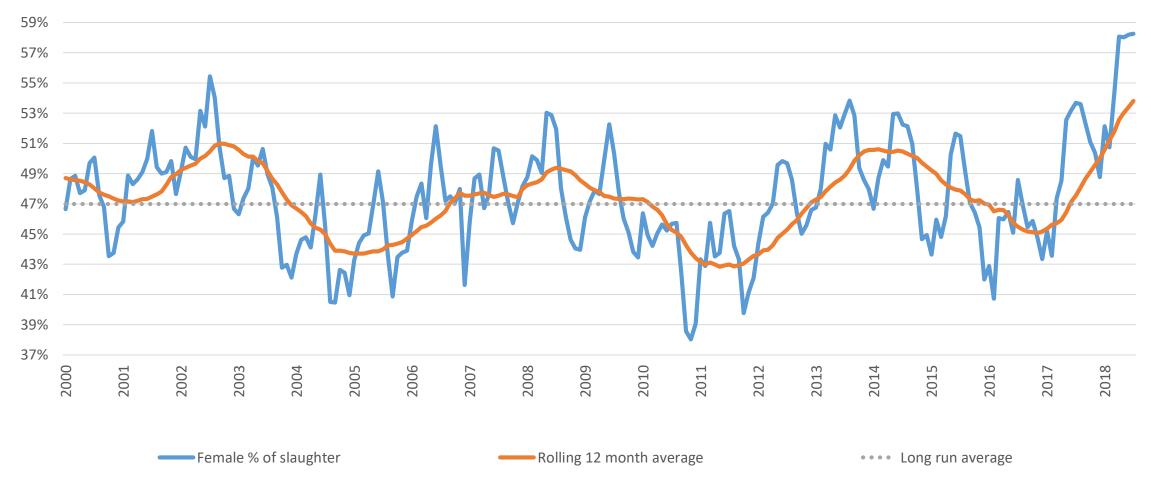
	Slaughter	Live
		exports
2018	7.87	1.09
2019	8.10	1.15
2020f	6.90	0.90
2021f	7.15	0.90
2022f	7.50	0.95

(million head)

Source: ABS, MLA forecasts.

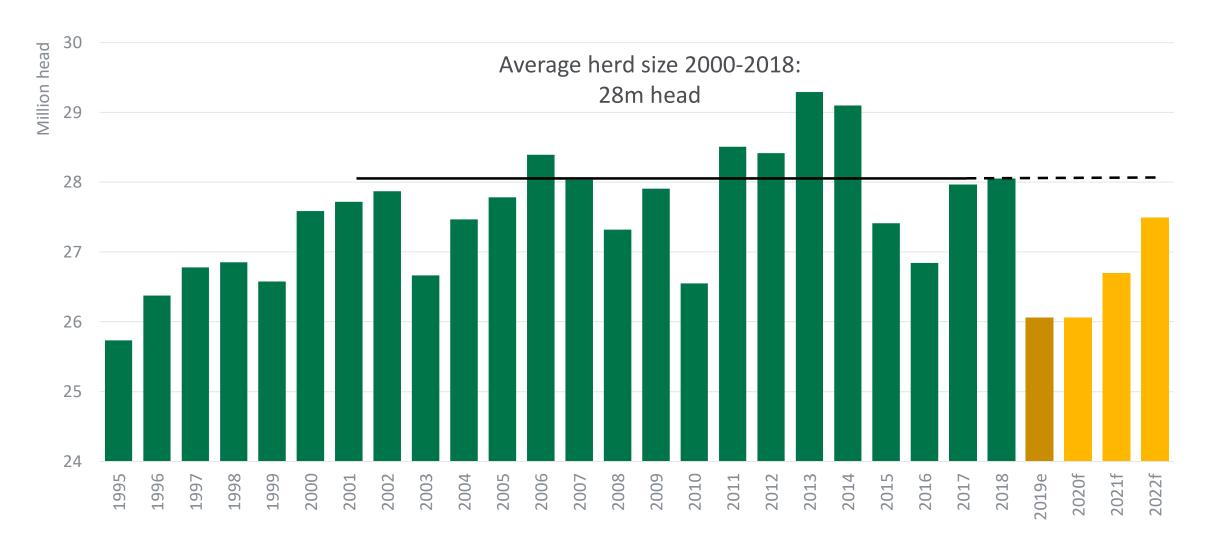
Herd liquidation continues with high female slaughter

Female percentage of kill



Source: ABS

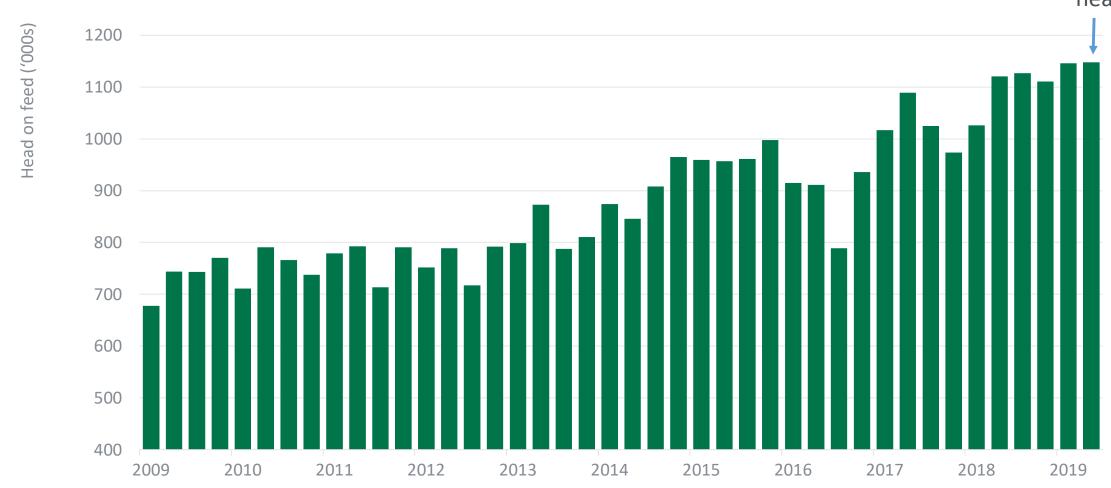
Herd to fall to 26m head by June 2019



NOTE: June herd estimates Source: ABS, MLA forecasts.

Record numbers on feed maintain production

June quarter 019: 1.15 million head on feed



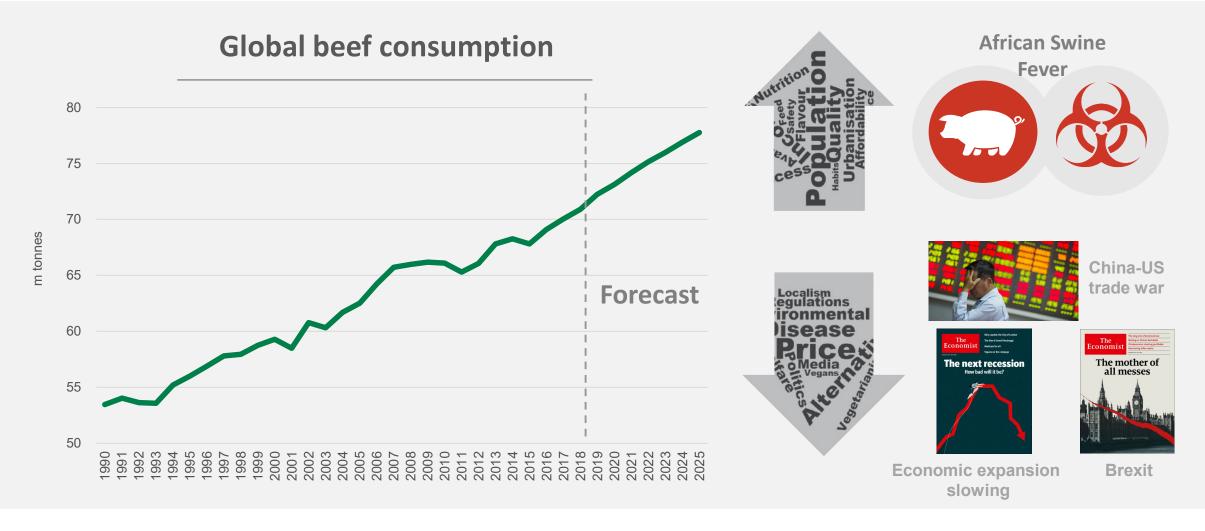
Source: MLA/ALFA

3. Headwinds

- 1. Global beef demand set to increase
- 2. Trade tensions
- 3. Market access
- 4. New competitors



Global beef demand is forecast to grow, but there are headwinds



Source: OECD-FAO

Global trade: heading in the right direction?







Competition is intensifying







Indonesia issues 100,000 tonnes of Indian buffalo meat permits China lifts ban on meat imports in boost for Brazil

A wall of US meat, or a tidal wave?

Brexit: the uncertainty continues



Industry taskforces prepare for headwinds – in partnership with government





New competitors: those mirroring meat are making claims against meat

THE BEYOND BUY Serval.

WEIGH a preserval.

d taste and to ad for

This wond

VS

ANIMAL-BASED
BEEF
RAW UNSEASONED 80/20 BEEF

No Artificial Colours, Flavours or Preservatives

BEEF MINCE

Typically 82% MEAT 18% FAT

With nothing else added

Source: Beyondmeat.com

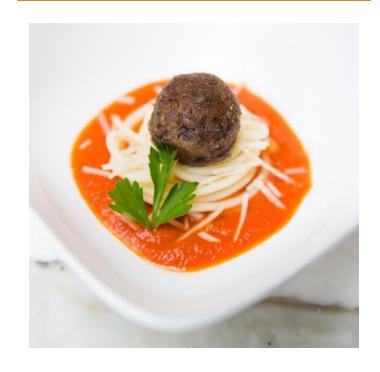
Lab grown protein is the other alternate emerging

Ground beef

– USD **\$3.52** per pound



Source: US Bureau of Labor Statistics Dec 2017; Forbes January 2018. Image sources: Alpha Stock Images - http://alphastockimages.com; Forbes.com Memphis Meats meatballUSD \$2,400 per pound



4. How to compete

- 1. Growing population
- 2. Market segmentation
- 3. Australian beef attributes

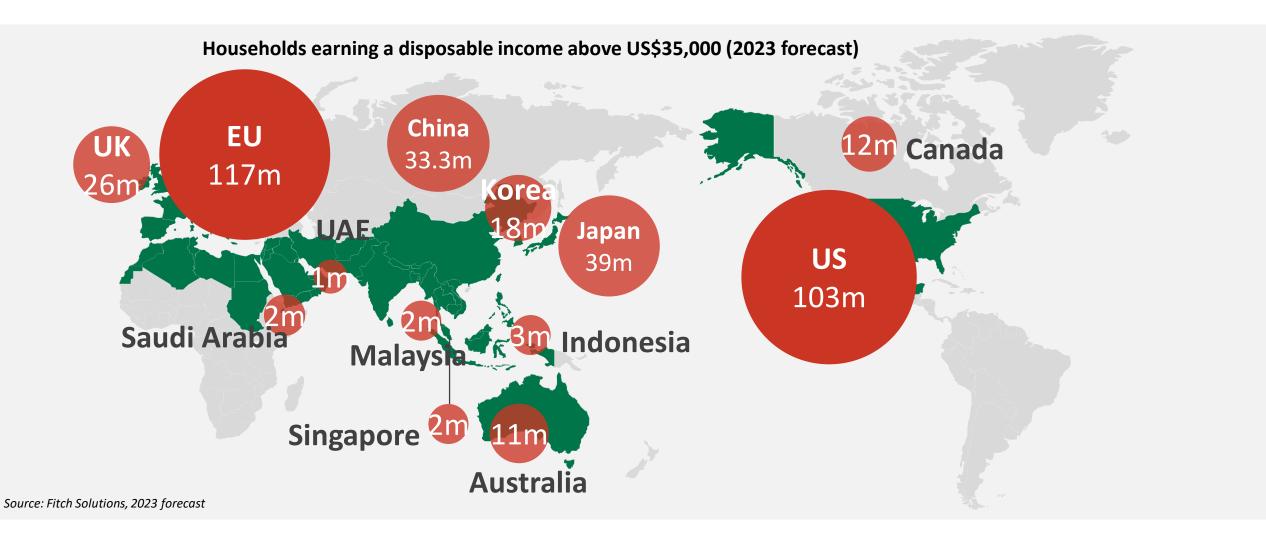


The global market is big



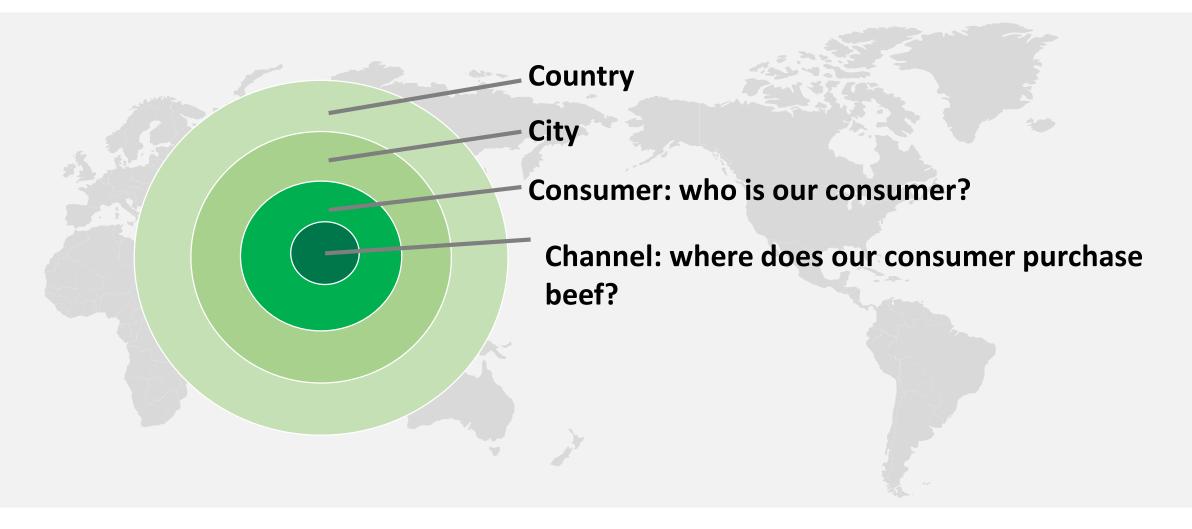
Our production can't meet the demand of 6.5 billion people

We have a more premium consumer



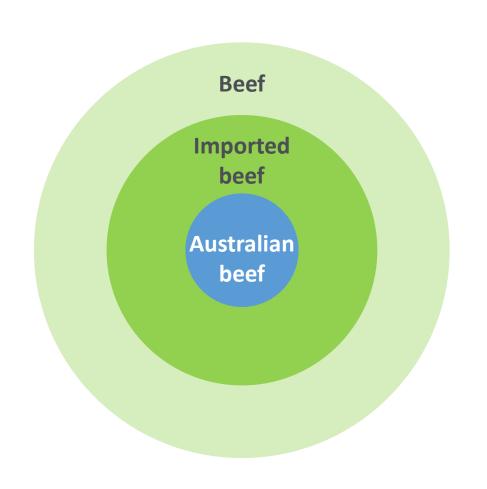
'Ability to purchase' is a better indicator

There are markets within markets

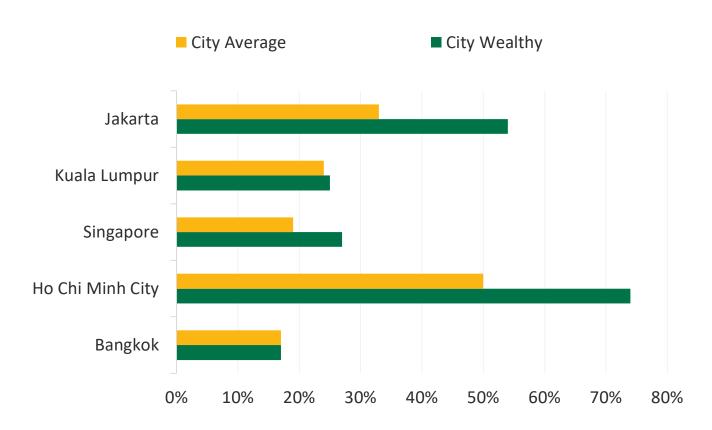


We need to focus our efforts, deeper than thinking about a whole country

Australian beef has a clear target consumer

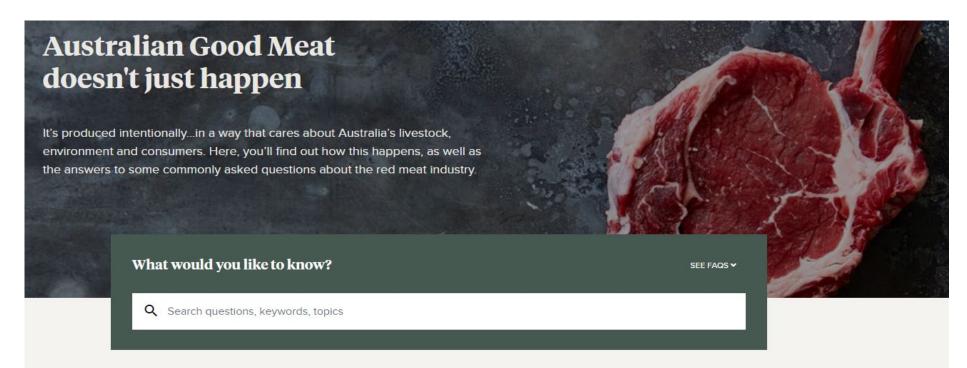


Eaten imported beef at least once a week



Source: MLA/GlobalData ASEAN Attractive Cities Study

Community engagement



We care about







Direct consumer advertising





