





### PRODUCTIVITY & PROFITABILITY

## THE HUMAN 'AGRONOMY' OF FARMING

**Presenter: Sally Murfet, Inspire AG** 





# Housekeeping

- Webinar is being recorded
- Ask Questions @ slido.com #J2024



To suggest future topics scan here:







# **Tonight's Speaker – Sally Murfet**















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- This webinar is designed to provide general information and insights.
- It does not constitute professional advice.
- Attendees are advised to consult with appropriate experts or professionals before making any decisions following this presentation.
- Remember, information is powerful, but tailored advice is invaluable.









# **₩ AGRISTA**

### **Internal & External Environment**







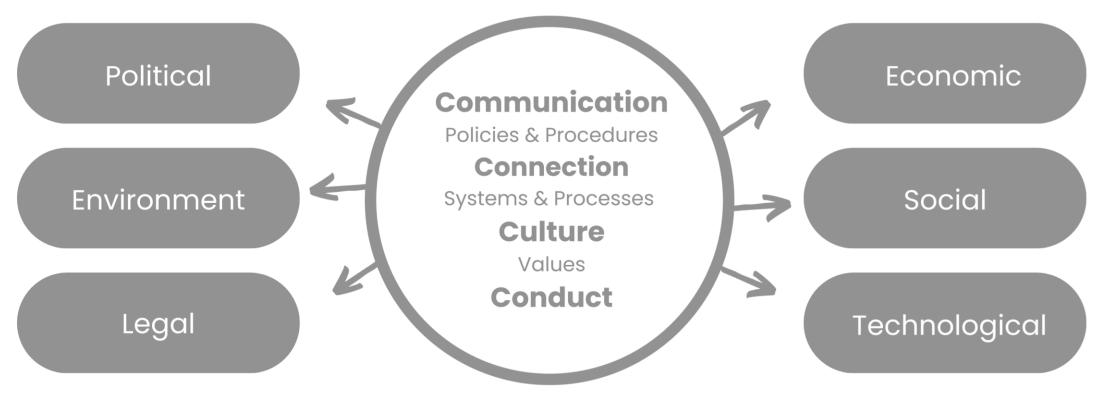








### **Internal & External Environment**



Source: PESTLE



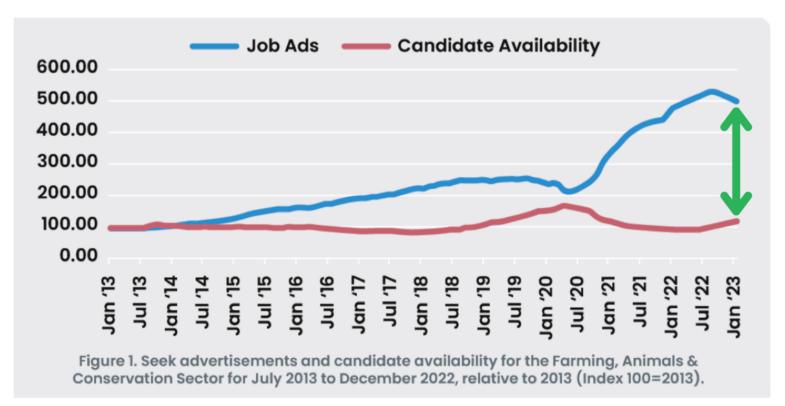








# **External – Labour availability**



# The gap:

Job adverts & Candidate supply

Source: Agricultural Appointments, 2023 Salary & Trend Report















Read the Paper News Livestock Dairy Cropping Horticulture Property Sport Lifestyle

### News

# Ag jobs boom peaks as help wanted ads decrease

Doubts over the scale of the agriculture worker shortage have emerged with new data suggesting the number of job vacancies has fallen dramatically.

### **Jason Gregory**







# External – Demographic challenges





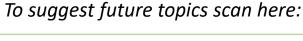
Increasing average age











# External – Demographic challenges





Increasing average age



Increasing management age











# External – Demographic challenges

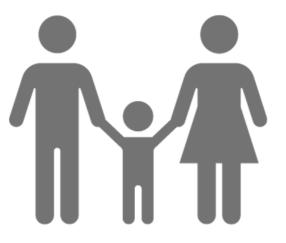




Increasing average age



Increasing management age



Generational dynamics





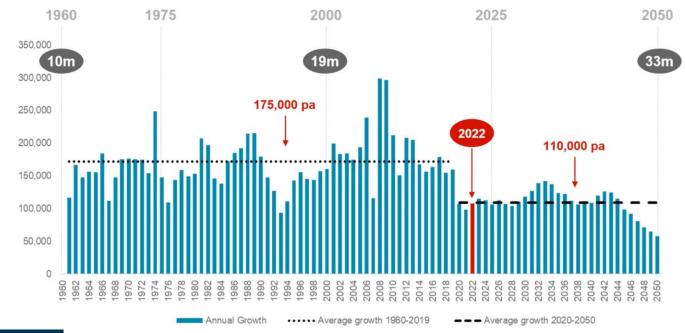








# External – Working age population





Net annual growth in Australia's working age population (15-64) between 1960 and 2050















### **External – Industrial revolution**

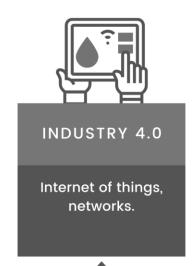




INDUSTRY 2.0

Mass production, assembly line, electrical energy.

















### External – HR evolution



INDUSTRY 1.0

Mechanisation steam power, weaver loom.



INDUSTRY 2.0

Mass production, assembly line, electrical energy.



INDUSTRY 3 0

Automation, computers, electronics.



Internet of things, networks.

**HR Evolution** 

Welfare Officer 1890 - 1913 Labour Mgt 1914 - 1939 Personnel Mgt 1945 - 1979 **HRM** 980 -1990 Strategic HRM 2000 - current





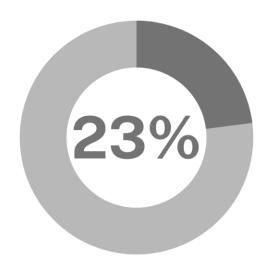






# MEAT & LIVESTOCK AUSTRALIA MGRISTA

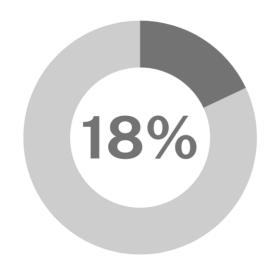
### External – Workforce trends



Thriving at work (engaged)



Quiet quitting (disengaged)



Loud quitting (activley disengaged)

Source: Gallup State of the Global Workforce 2023 Reoprt











# **CLARITY**







# **Clarity – Business fundamentals**









### Values

Guiding principles shaping ethical decision-making.

### **Promise**

Delivering on your commitments with integrity

### People

Engaged
workforce that
drive the
production

### **Systems**

Efficient ways of working and managing people











99

# "Purpose-driven companies make more money, have more engaged employees, and are better at innovation and transformational change."

Source: The business case for purpose - The Harvard Business review









# MEAT & LIVESTOCK AUSTRALIA

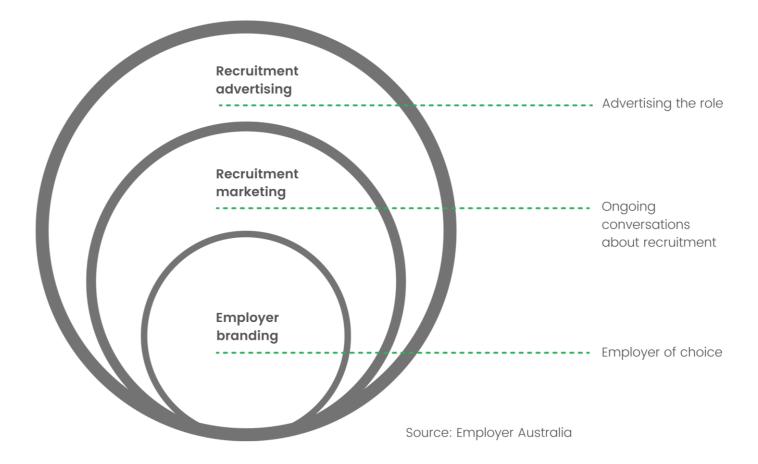
### **₩** ∧GRIST∧

# **CONNECTION**



# **₩ AGRISTA**

# Attracting candidate interest















# SITUATIONS VACANT

Stockman required 20 hrs/wk to feed bulls. Must be a non smoker, wear his hat with the peak to the front and be capable of wearing his pants around his arse not knees. Also needs to be able to divorce himself from his phone for more than 2 hrs at a time. This may turn into a permanent job.

Labourer required to help pour 800 cubic metres of concrete. Can be a smoker - but will not have time.

fiverr.

# **COMMUNICATION**









# First, we must understand ourselves before we can lead or help others.

Francis Littauer















# variance in team is influenced by the manager! Source: Gallup, 2012

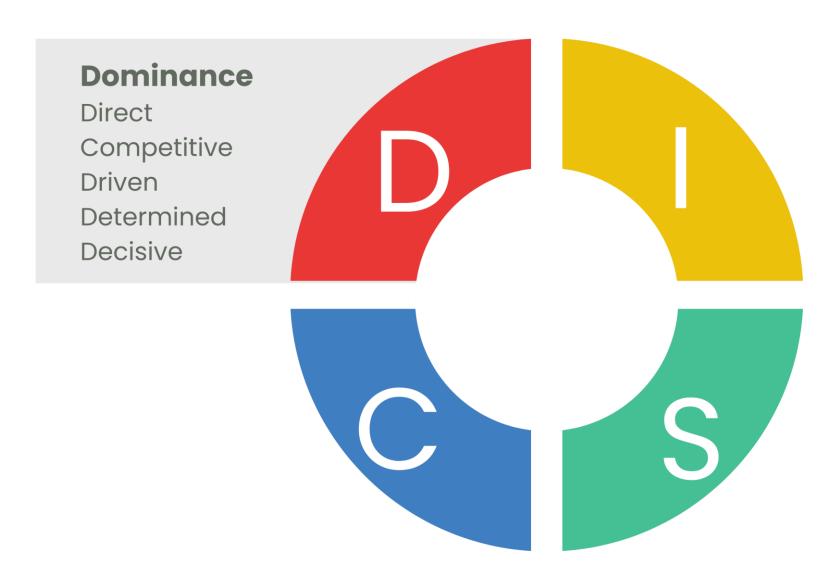
















### **Dominance**

Direct

Competitive

Driven

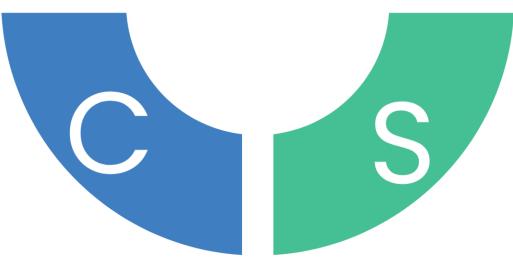
Determined

Decisive



# **Influence**Enthusiastic

Enthusiastic Interactive Influential Optimistic Sociable





### **₩** ∧GRIST∧

### **Dominance**

Direct

Competitive

Driven

Determined

Decisive





### Influence

Enthusiastic Interactive Influential Optimistic Sociable





Supportive Resilient Tolerant Encouraging Consistent



### **₩** ∧GRIST∧

### **Dominance**

Direct

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### Influence

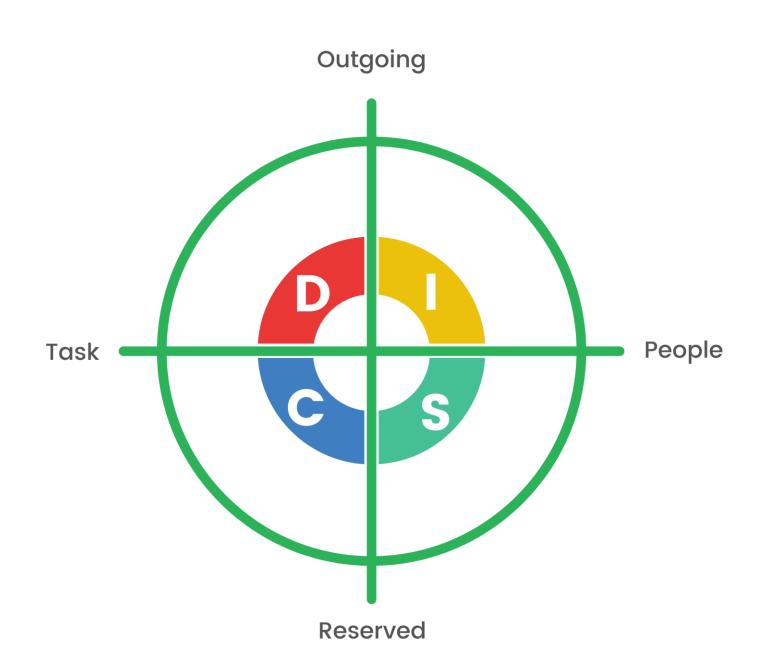
Enthusiastic Interactive Influential Optimistic Sociable

# Compliance Diligent Accurate Conscientious Deliberate Logical



### **Steadiness**

Supportive Resilient Tolerant Encouraging Consistent





# **CULTURE**







# Employees are 0.4 X more likely to quit a bad culture than leave for money reasons.

Source: MIT Sloan Management Review.





To suggest future topics scan here:

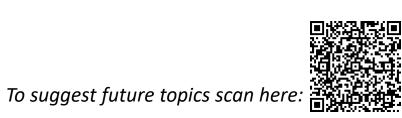






















# When you recruit, you're not just hiring an employee.

You're also sowing and nurturing the seeds

# TO YOUR TEAM CULTURE.

Sally Murfet







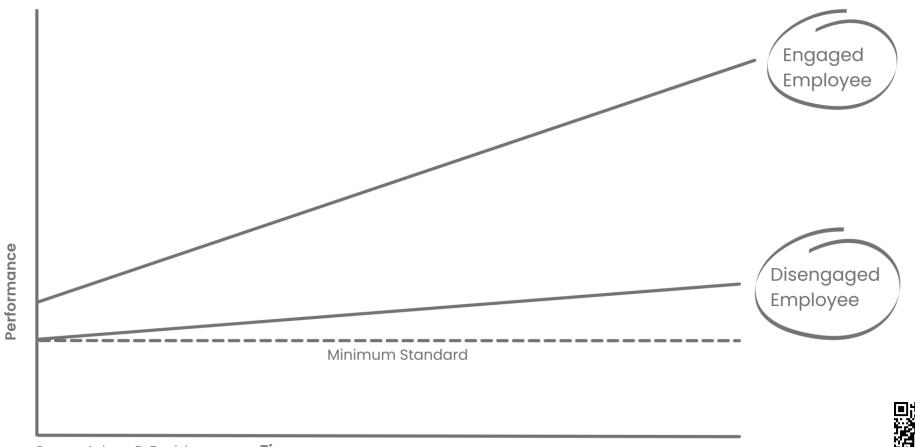






### **₩** ∧GRIST∧

# **Employee engagement**



Source: Aubrey C. Daniels

Time





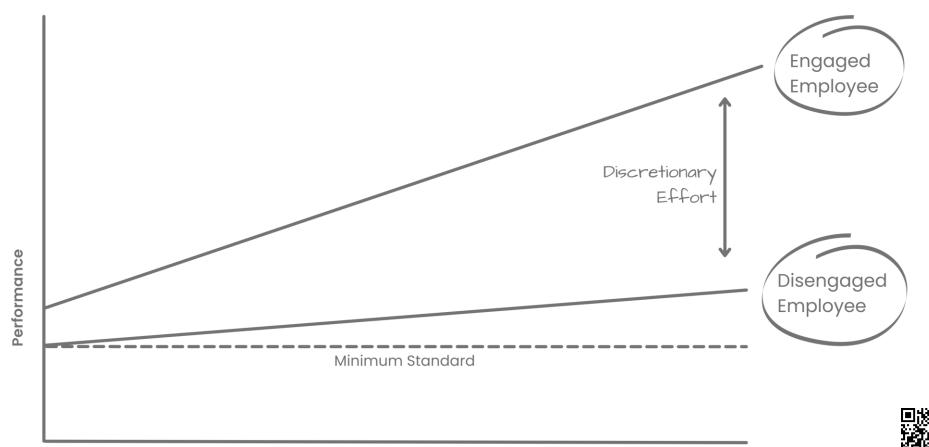








# **Employee engagement**





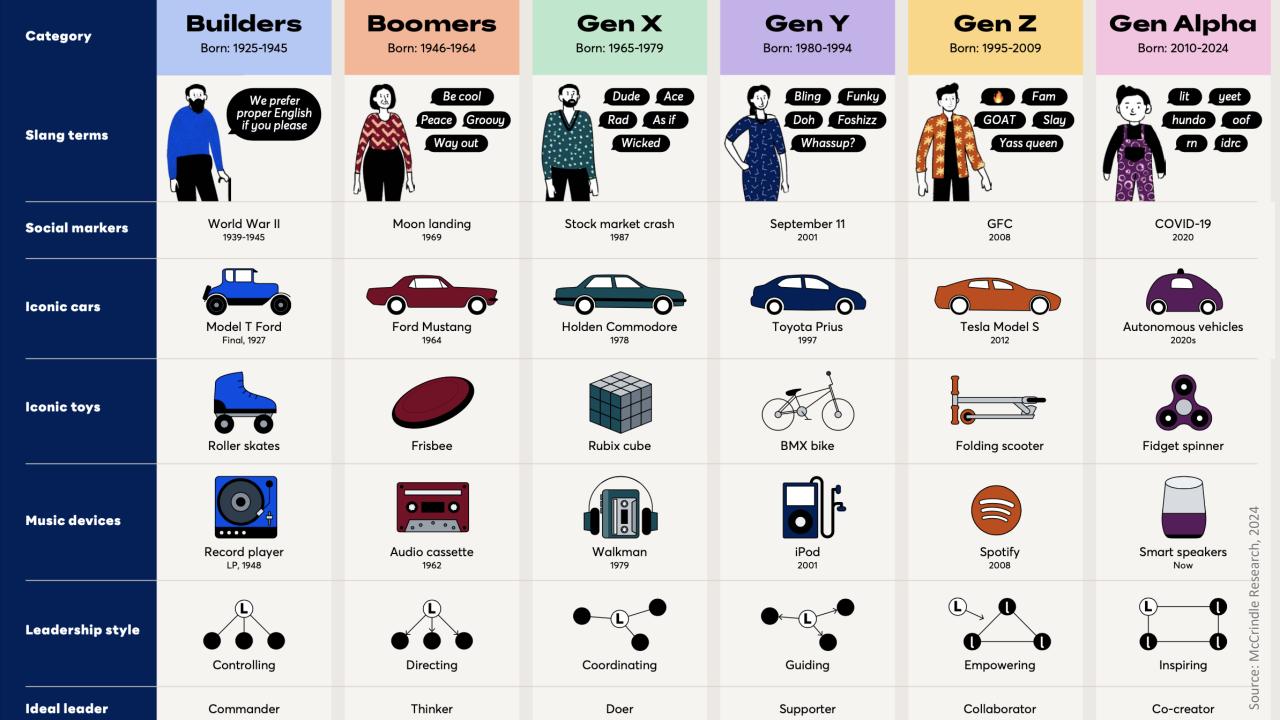
Time











# **CONDUCT**











**OWNERSHIP ACCOUNABILITY** RESPONSIBILITY

# THE LINE



**BLAME EXCUSES** DENIAL











## The SCARF model



### **STATUS**

How we feel we compare to others

Source: David Rock, 2005

### **CERTAINTY**

The desire for familiar

### **AUTONOMY**

The freedom to make our own decisions

### **RELATEDNESS**

To feel part of a team

### **FAIRNESS**

The need to be treated fairly



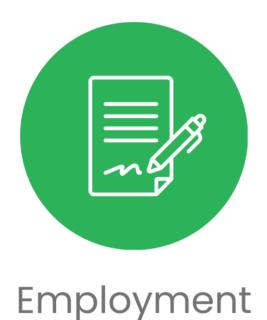






# Modern employment relationships











Psychological











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# **₩ AGRISTA**

# Questions?

- •Slido.com
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# Thank you for attending, we welcome











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