

final report

Project code:

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Goat Beauty Cream – Proof of Concept development and testing

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Abstract

This project considers goat fat, rather than the more common beef fat, for use in beauty products with a proof of concept developed and tested. This initiative seeks to identify and ideate high value opportunity spaces via new usages and occasions for Australian goatmeat and its by-products and aligns with MLA's 2Morrows Foods Program, health and wellness trend. This was done through product development, lab assays, and primary market research. Two goat tallow-based beauty products were created and sent out to over 130+ trial customers. 102 customers responded to a product survey. The results of this research have found that there is potential for goat tallow beauty products to enter the market as a competitive high value-added alternative to beef fat products.

Executive summary

This project considers goat fat, rather than the more common beef fat, for use in beauty products with a proof of concept developed and tested. This initiative seeks to identify and ideate high value opportunity spaces via new usages and occasions for Australian goatmeat and its by-products and aligns with MLA's 2Morrows Foods Program, health and wellness trend. This was done through product development, lab assays, and primary market research.

Two goat tallow-based beauty products were created and sent out to over 130+ trial customers. 102 customers responded to a product survey. The results of this research have found that there is potential for goat tallow beauty products to enter the market as a competitive high value-added alternative to beef fat products.

This research will inform our next steps moving forward as a business, as we now have market validation for our products, and will look to launch our go-to-market strategy. For the industry at large, this research shows that goat-based beauty products have the potential to enter the personal skincare industry and acquire significant market share and acceptance, and that goat tallow can have a potential high value-added use in beauty products.

Table of contents

1	Bac	ckground	5				
2	Proj	Project objectives					
3	Methodology						
4	4 Results						
	4.1	Proof of Concept Goat Beauty Cream	10				
	4.1.	.1 The Product	10				
	4.1.	2 Lab Assays	13				
	4.2	Customer interviews	14				
	4.2.	.1 Data Set	14				
	4.3	Business Model Canvas	15				
5	Disc	scussion	16				
	5.1	Key Insights	16				
	5.2	Project Objectives Met	16				
6	Con	nclusions/recommendations	19				
7	Кеу	y messages	20				
8	Арр	pendix	21				

1 Background

Far from a new idea, vitamin-packed tallow-fat derived from animals was traditionally used in candles, balms and ointments before being replaced by chemical and petroleum-based products. Today there has been renewed interest for chemical-free moisturizers using tallow to cure everything from dry skin to dull hair. But now, especially with the increasing popularity of the Paleo diet, animal fat's natural lipids are back on trend (see recent MLA project V.RMH.0003 - https://www.mla.com.au/research-anddevelopment/search-rd-reports/final-report-details/Exploring-High-Valued-Opportunities-for-NaturalFlavour-and-Wellness-extracts-derived-from-red-meat-2Morrows-Foods/4263), with others touting its inclusion in the beauty space as desirable for being free of potentially irritating chemicals. Unlike many commercially-produced beauty products, those made with tallow typically do not contain foaming agent sodium lauryl sulfate, anti-bacterial chemical triclosan, or titanium dioxide, a dye.

This project will consider goat fat rather than the more common beef fat with a proof of concept to be developed and tested. This initiative seeks to identify and ideate high value opportunity spaces via new usages and occasions for Australian goatmeat and its by-products and aligns with MLA's 2Morrows Foods Program, health and wellness trend. The research will be led by The Gourmet Goat Lady who will add value to their goat kidney fat and goat bone broth reduction prototype products, with key findings presented as a case study for wider dissemination to the Australian red meat industry.



Figure 1: Frank & Geri Skincare packaging

2 Project objectives

The following key objectives drove the research in developing a high value strategy for the development of goat beauty cream products:

- Develop proof of concept goat beauty cream list product/process specification, yields and indicative costings
- Complete lab assay and develop concept artwork with ingredient listing composition, and product description and intended use labelling
- Complete series of interviews with customers/buyers to test concept and value proposition(s) for Australian goat beauty cream capture key insights
- Final Report present brief summary of approach taken and findings and showcase the developed goat cream concept. Include assumptions and findings in a Business Model Canvas Tool to capture desirability-feasibility-viability criteria. List recommended next steps and what is the estimated value multiplier that has been created in transforming raw goat bone/fat input into beauty cream.

3 Methodology

This project was conducted in line with an academically and industrially aligned Design Led approach; also commonly referred to as Design Led Thinking (DLT), Design Thinking or Innovation Capacity.

Businesses, researchers and product designers have historically recognised that standard approaches to project management, particularly in contexts defined through high innovation, product development and exploration, are not suited to competently administering challenges and changes in operating environments and business needs. When undertaking product innovations and developing a high value strategy seeking to exploit opportunities in international and export markets, diversification of both macro and micro challenges, further eradicate the value of adopting a standardised approach to project management. Consequently, Design Led Thinking has been utilised by practitioners, businesses and researched through academia, as a highly valuable methodology for developing innovative outcomes, whether through product developments, strategic considerations or process improvements.

Design Led Thinking, or what was initially coined as Design Thinking, gained traction and adoption for business purposes at Stanford University in the 1980s and 1990s. Rolf Faste and David Kelley, two proponents that advanced Design Thinking, in an integrated industry and academic setting. Design Led Thinking differs from traditional scientific methods for problem resolution, which are largely characterised through hypothesis testing, as its methodology is designed to achieve practical, creative resolutions of problems, with consideration of emotional content and ambiguous aspects of the problem. This can often be overlooked when utilising scientific approaches. According to a 2014 assessment by the Design Management Institute, companies that utilise Design Thinking – such as Apple and IBM – have outperformed the S&P 500 by 219% over the past ten years. The relevancy of such an approach to an innovative market opportunity; as is present in the case of Frank & Geri Skincare and other value-added red meat producers currently expanding business into China, the UAE and other markets, is evident.

Due to the creative and innovative nature of the Design Led Approach, there exists a large number of frameworks, toolkits, models and methods that have been constructed in order to best guide the strategic process, maximising positive outcomes and innovative solutions for businesses. Intensive and extensive research has been undertaken by Frank & Geri Skincare, in conjunction with Haines Consulting Group, in order to analyse and evaluate various toolkits and methods to measure alignment with this project. From the research and analysis undertaken, it has been evaluated that the majority of Design Led methodologies comprise of the following five stages (or their interpretative equivalents), which encompass a set of micro-stages within each point:

- 1. *Empathise:* Gain an empathetic understanding of the problem you are trying to solve.
- 2. *Define:* Put together the information you have created and gathered during the empathise stage.
- 3. *Ideate:* After growing to understand your users and their needs, designers are ready to start generating ideas.
- 4. *Prototype:* Produce versions of the product in order to investigate features and real-time solutions to problems.
- 5. *Test:* Rigorous testing of the product and market strategies using the best solutions identified during the prototyping phase.

Due to the innovative and developmental nature of the process, the methodology is cyclical, both collectively and intra-cyclical between sub-stages where further research, developments or insights are required to find the best workable solution for the problem.

After extensive evaluation of various frameworks, particularly with regards to alignment of project objectives, industry and food processing requirements and expected outcomes, the following Design Led Framework has been selected for use in this project.

This specific Design Led Thinking framework is taken from Jeanne Liedtka and Tim Ogilvie's Designing for Growth: A Design Thinking Tool Kit for Managers.



Figure 2 Design Led Thinking Model

Author's Jeanne Liedtka and Tom Ogilvie state the following about this model:

"The analytics-first mindset works fine for process improvement, but not for innovation. Our overreliance on analytics denies our human capacity for creativity and results in uninspiring products and services, low growth, and pessimism about the future.

Design thinking is the way out of this trap. Great growth opportunities are indistinguishable from bad ideas at first, and there is no handy source of data to tell you which is which. Only a customer playing with a prototype can answer that."

This framework was selected due to its customer-centric approach, emphasis on establishing key points of difference and value-added propositions, as well as its logicality and functionality aligning

with the regular processes involved in food production and development. There is a clear emphasis on product offerings – rather than merely services – which correlates with Frank & Geri Skincare's need to establish product offerings that elicit significant perceived value from consumers. This specific model's integration of strong customer-driven problem solving applications is also of high importance for this project, where Frank & Geri Skincare are seeking to build a strong brand base in the domestic market.

In summary, the key approaches undertaken included:

- 1. Visualisation
- 2. Journey Mapping
- 3. Value Chain Analysis
- 4. Mind Mapping
- 5. Brainstorming
- 6. Concept Development
- 7. Assumption Testing
- 8. Rapid Prototyping
- 9. Customer Co-Creation
- 10. Learning Launch



Figure 3 Frank & Geri skincare

4 Results

4.1 Proof of Concept Goat Beauty Cream

4.1.1 The Product

Based on the above methodology, a technical process for the creation of the goat beauty cream was created as follows:

- 1. Obtain fat/bones
- 2. Process fat/bones and render slowly at low heat till reduced to tallow
- 3. Strain & set
- 4. Blend tallow according to formula
- 5. Add essential oils for benefit to the skin and fragrance
- 6. Final set for desired end result
- 7. Package and label

Using this process, two viable products have been created:

- Wisdom Face Balm 50g RRP \$84.00
- Signature Balm 50g RRP \$44.00



Figure 4 Frank & Geri product concepts

Based on small batch sizes, costing is as follows:

Wisdom Face Balm 50g RRP \$84.00

-Cost of raw ingredients- estimated to be less than \$3.00 per unit -

Fat & Bones \$12/kg

7kg Bones= 920g Tallow 800g Kidney Fat = <u>660g</u> Tallow 1580g Tallow = 32 X 50g jars of Balm

@\$93.60 for 7.8kg Bones & Fat = \$2.90/50g jar

Other ingredients:

Essential Oils to Produce 32 X 50g Jars Balm

Wholesale Cost:Frankincense \$121/100mlSandalwood\$451/100mlMyrrh\$176/100ml

10ml of each essential oil is required to produce 1580g balm

Frankincense = \$1.21 X 10 = \$12.75 Sandalwood = \$4.51 X 10 = \$47.50 Myrrh= \$1.76 X 10 = \$17.60

Total cost of essential oils

<u>\$77.85</u> /1580 g Balm = 32 X 50g Jars = \$2.43/50g Jar

Jars\$2.66@Labels.60c@Shipping of jars & labels.50c@

Total cost to produce 1 X 50g jar of Wisdom Face Balm = \$9.09 (GST inclusive)

Notes on costing:

The costs of essential oils, jars, labelling & shipping reduces with larger quantities. Eg Frankincense essential oil costs \$121/100ml or \$990/1L

Signature Balm 50g RRP \$44.00

(Signature Hand Balm, Signature Heel Balm, Signature Face Balm)

-Cost of raw ingredients- estimated to be less than \$3.00 per unit -

Fat & Bones \$12/kg

7kg Bones= 920g Tallow 800g Kidney Fat = <u>660g</u> Tallow 1580g Tallow = 32 X 50g jars of Balm

@\$93.60 for 7.8kg Bones & Fat = \$2.90/50g jar

Other ingredients:

Essential Oils to Make 32 X 50g Jars Balm

Frankincense \$121/100ml Geranium \$148/100ml

10ml of each essential Oil to make 1580g tallow

Frankincense = \$1.21 X 10 = \$12.75 Geranium = \$1.48 X 10 = \$14.80

Total essential oils

<u>\$27.50</u> /1580 g Balm = 32 X 50g Jars = \$0.90/50g Jar

Jars	\$2.66@
Labels	.60c@
Shipping of jars & labels	.50c@

Total cost to produce 1 X 50g jar of Signature Balm = \$4.66 (GST inclusive)

4.1.2 Lab Assays

Lab assays were arranged with and completed by Symbio Laboratories in Brisbane on 05/05/2020 in relation to glyphosate and mould / yeast. The certificate of analysis for both assays have been attached as .pdfs.

- Mould and yeast assay certificate number: B902428-A [R00]
- Glyphosate assay certificate number: B902428-B [R00]

Symbio						
	CERTIFICATE O	F ANALYS	IS		Proudly AUSTRALIA	
Certificate Number	B902428-A [R00]	Page		1/1	ABN: 82 079 645 015	
lient	Frank & Geri Skincare	Registering	g Laboratory	Brisbane		
Contact	Deb Hall	Contact		Customer Service	Team	
Address	1 Townsend Lane Gilgandra NSW	Address		52 Brandl Street, Eight Mile Plains, QLD 4113		
auress .	2827	Email		admin@symbiolabs.com.au		
elephone	0438 687 559	Telephone		1300 703 166		
Order Number		Date Samp	les Received	05/05/2020	NATA	
ob Description	Tallow	Date Analy	sis Commenced	05/05/2020		
lient Job Reference		Issue Date		10/05/2020	Arcreditation Nov 2455	
No. of Samples Registere	d 1	Receipt Ter	mperature (°C)	20	Accredited for compliant with ISO/IEC 17025 - Test	
Priority	Normal	Storage Te	mperature (°C)	25		
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	CERTIFICATE	OF ANALYSIS		LABORATORIES			
Certificate Number	8902428-8 [R00]	Page	1/2	Proudly AUSTRALIAN			
Client	Frank & Geri Skincare	Registering Laboratory	Brisbane	ABN: 82 079 645 015			
Primary Contact	Deb Hall	Contact	Customer Service Team				
Address	1 Toursead Loss Cilcustry MDM 2023	Address	52 Brandl Street, Eight Mile Plains, QLD 4113				
Address	1 Townsend Lane Gilgandra NSW 2827	Email	admin@symbiolabs.com.au				
felephone	0438 687 559	Telephone	1300 703 166				
Order Number		Date Samples Received	05/05/2020				
lob Description	Tallow	Date Analysis Commenced	05/05/2020				
Client Job Reference		Issue Date	12/05/2020				
No. of Samples Registered	1	Receipt Temperature (*C)	Room Temperature				
Priority	Normal	Storage Temperature (°C)	Ambient (25 °C)				
instrument 2019, Table 2, unless	ious revision with this reference. This document must not be repro- softenwise indicated in the 'Wepart Comments' section. Measurem Sions, results may be impacted depending on the nature of the devi	ent Uncertainty is available upon request or via www					
	Not Received/Not Requested NA: Not Applicable ND: Not D	Detected [NT]: Not Tested CL: Confidence Level	NL: No MRL Listed MF: Mixed Food LDR: Limit of	Reporting TBA: To Be Advised			
* Subcontracted Analysis * Te	est not covered by NATA scope of accreditation # The result is der	wed from a calculation incorporating the residue de	finition of chemicals defined in the Agricultural and	Veterinary Chemicals Code			
MRL Standard) Instrument 2019	 Results equal to or exceeding the LOR are included in the calculat 	tion. IH: Inconsistent results possibly caused by sa	nple homogeneity				
Authorised By							
Name	Position	Accreditation Category					

General Comments

ARL information is not provided for mixed foods. Further information regarding mixed food MRL's can be obtained from Food Standards Code, part 1.4.2 ~ Agitet Chen

intential MRL exceedances.

lient	Frank & Geri Skincare	Job Descriptio	n Tallow				1.
ertificate Number	B902428-B [R00]	Order Numbe	-			Sy	nbio
age	2/2	Received Date	05/05/2020			Proudly AUSTRA	
nalytical Results	Summary						
Sample ID	Sample Description - Client/Sampler Supplied	Matrix	Compound/Analyte		Units	Result	MRL
R015.3 Residue Scan							
8902428-8/1	Tallow 2503BBKF	Other - Tallow	AMPA	0.01	mg/kg	<0.01	100
8902428-8/1	Tallow 250388KF	Other - Tallow	Glufosinate	0.01	mg/kg	<0.01	
8902425-8/1	Tallow 250388KF	Other - Tallow	Glyphosate	0.01	mg/kg	<0.01	-

Sampling was conducted by the customer and results pertain only to the samples submitted. Responsibility for representative sampling rests with custom MRL: Maximium Residue Limit as defined by Agricultural and Veterinary Chemicals Code (MRL Standard) Instrument 2019.

4.2 Customer interviews

4.2.1 Data Set

Our survey was undertaken by 102 respondents who had trialled our products. Of these respondents, 59.80% had never used goat-based skincare products before.

The results of all the multiple-choice questions are summarised in tables in an attached .pdf.

Key statistics:

- 96.08% had no concerns about the inclusion of goat tallow in the product
- 94.10% of respondents had at least a somewhat positive first reaction to the product
- 89.22% of respondents believed the quality of the product to be high or very high.
- 76% of respondents believed that they at least "probably needed" the product.
- 65% of respondents said it was very or extremely likely that they would buy the product today if it were available.
- 61.76% of respondents had positive thoughts about the scent
- 53.53% of respondents said they were very or extremely likely to replace their current product with this product
- 45% of respondents would be very likely to recommend the product to a friend or colleague.

4.3 Business Model Canvas

KEY PARTNERS	KEY ACTIVITIES	VALUE PROP	OSITION	CUSTOMER RELATIONSHIP	CUSTOMER SEGMENTS
Raw material suppliers	Rendering Tallow from	Using fat & b	ones, by-	Personal @ markets	Customers looking for skincare
(The Gourmet Goat Lady	goat fat & bones.	products of §	goatmeat		products free from potentially
Bourke Street Butchery)		production,		Website	irritating ingredients.
	Formulating &	safe & qualit	y, natural		
Packaging & labelling	abelling manufacturing product skincare product		ducts for	Social media; Facebook &	Focusing on 4 overlapping
suppliers		customers lo	oking for	Instagram	groups:
	Marketing	skincare pro	ducts free		-Women 40+
Community venues for		from potenti	ally	Personal with retailers	
market stalls	Selling	irritating ing	redients.		-Customers with dry/cracked skin
Retailers	KEY RESOURCES	_		CHANNELS	-Families choosing a lifestyle that
					is free of ingredients that are
Australia Post	Raw ingredients			Social media; facebook &	potentially irritating & disruptive.
	Equipment			Instagram	
	Packaging				-Customers wanting to support
	Website			Markets	local & small business
	Market /Expo timeslots &				
	stalls to market product			Expos	
				Australia Post	
COST STRUCTURE			REVENUE	STREAMS	
Raw ingredients	Postage Labels				
Equipment		Product sales- Internet			
Packaging/Labelling			-Wholesale to Retail Stores		
Advertising Labour			-Markets/Expos		

5 Discussion

5.1 Key Insights

From the above findings, it seems quite clear that the market is willing to accept goat tallow beauty products. Almost all respondents had no concerns with the use of goat tallow, and the majority found the product to be of a high enough quality to replace their current beauty products.

Despite this, almost two thirds of the respondents had never used goat-based skincare products before. This suggests a lack of awareness and / or availability of goat-based products, as it appears that the majority of those who trial such products view them favourably and have no reason to avoid them.

Another interesting insight was the reaction to the scent & consistency of the product. On a sliding scale from 0 to 10, with 5 being perfect, the average rating of the scent was a 6, indicating the need for more fragrance & smoother texture. As scent & consistency play a large part in the average purchasing decision of beauty products, this suggests two potential areas for improvement for the product.

5.2 Project Objectives Met

Objective 1: Develop proof of concept goat beauty cream – list product/process specification, yields and indicative costings

This objective was successfully met. Two products have been created, with costing, process specification, and recommended retail price completed and noted in section 4.1.1. It is important to note, however, these processes and costings are based on a small batch size and are likely to change as production scales.

Objective 2: Complete lab assay and develop concept artwork with ingredient listing composition, and product description and intended use labelling

This objective was successfully met. Two lab assays were completed for glyphosate and mould / yeast, with the certificates of analysis attached via .pdf. Concept artwork has been completed and labels designed for intended use on our products. Labelling art below:



Figure 5 Frank & Geri concept label

Objective 3: Complete series of interviews with customers/buyers to test concept and value proposition(s) for Australian goat beauty cream – capture key insights

We were able to gather 102 survey respondents who had trialled our products. The 23 question survey provided us with many key insights. The most important being that consumers are willing to accept goat tallow beauty products and that our product is seen as "high quality" and desirable to those who have trialled it. The product's scent was perhaps the least well received quality of the product (although not overwhelmingly negative), suggesting that it is a key area for improvement in finalising the product before mass production.

Another interesting insight was how few respondents had tried goat-based skincare products before, suggesting a lack of knowledge or awareness on goat skincare products. This insight will play a major part in the marketing efforts of not just our brand, but all brands selling goat-based skincare products.

Objective 4: Final Report – present brief summary of approach taken and findings and showcase the developed goat cream concept. Include assumptions and findings in a Business Model Canvas Tool to capture desirability-feasibility-viability criteria. List recommended next steps and what is the estimated value multiplier that has been created in transforming raw goat bone/fat input into beauty cream.

Please refer to section 4.3 that showcases our Business Model Canvas.

Based on our research and findings, our next steps are to go-to-market and launch the products. The products we will launch are Wisdom Face Balm, Signature Face Balm, Signature Heel Balm, and Signature Hand Balm. To ensure a successful launch, we will utilise several different marketing channels, including social media, search engine, and email marketing in order to increase brand awareness and gain customers. The most important objective initially will be to get potential

customers trying the products, as our research has shown that the majority who took part in the trial intend to continue using the products.

The value multiplier that has been created in transforming raw goat bone/fat input into beauty					
cream is:	15 to 29.	This range was derived from the following calculation.			
Recommended	Retail Price ÷	Cost of Raw Material	\$84 \div \$2.90 = 29 for the Wisdom Face Balm		
Recommended	Retail Price ÷	Cost of Raw Material	\$44 \div \$2.90 = 15 for the Signature Balms		

6 Conclusions/recommendations

In conclusion, it was found that goat-based beauty creams are accepted by consumers and seemingly preferred by many after trialling. Despite this, few consumers have had experience with goat-based beauty products before, suggesting there remains a barrier of entry that goat-based beauty cream manufacturers must work to break down in order to increase market adoption. As consumer reception to the products was overwhelmingly positive, we will proceed with a go-to-market strategy to launch our products – Wisdom Face Balm, Signature Face Balm, Signature Heel Balm, and Signature Hand Balm.

We would recommend that future R&D revolve around perfecting the formula for goat tallow balms, especially in relation to creating a well-received scent, improving the consistency, and methods for increasing market adoption of goat-based beauty products. If these three areas are well researched and studied, it is our belief that there is a large opportunity for goat-based beauty products to gain significant market share in the beauty industry.



Figure 5 Frank & Geri Skincare

7 Key messages

As a result of this project, the broader cosmetic industry has the opportunity to be early adopters & transition from petroleum-based ingredients to a natural substance that has previously been classified as waste. Our research shows overwhelming support for the development of these goat tallow balms. Currently there appears to be no goat tallow skincare products available domestically or internationally. We can use this as a point of difference to our advantage in the uptake of these innovative products.

Our recommendation is that goat meat manufacturers look to supply goat tallow to artisan skincare developers for other possible goat bone & tallow products, in order to create mutually beneficial relationships that will increase the economic outcomes of both the producers and suppliers as more goat-based beauty products enter the market. This will feed directly into current market trends for sustainable, Australian made, natural and chemical free products, which has resulted from growing consumer awareness & demand. This will provide economic gain for producers & future market development, benefiting the Australian economy with export opportunities.

8 Appendix

Lab assays: attached pdf's Data set: Attached survey results