

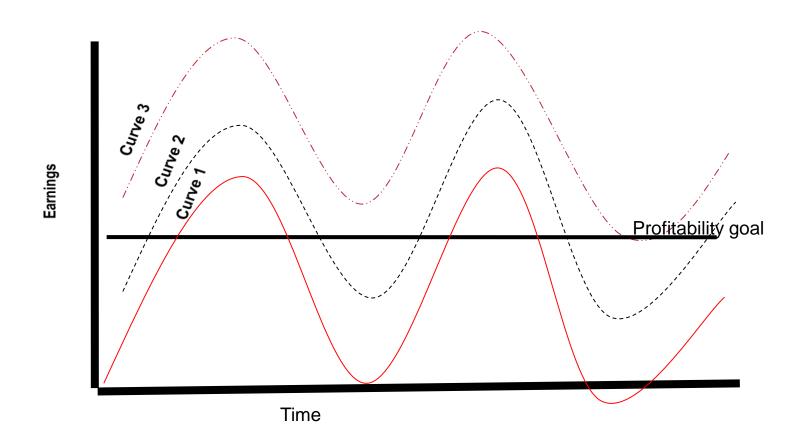


Digital technologies in the supply chain

Tom Maguire

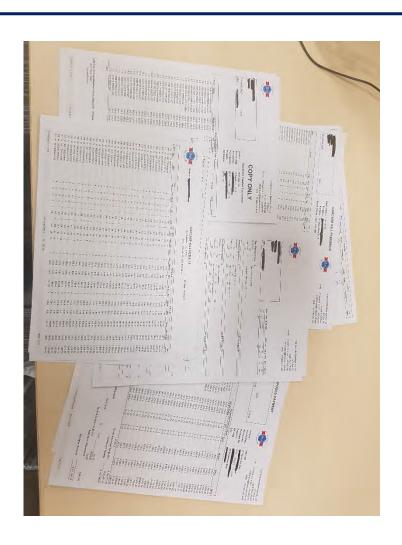
Supply chain approach to digital technologies has been supported by a commodity mindset





And the issue is not the lack of data being made available to producers today





180 cattle supplied results in:

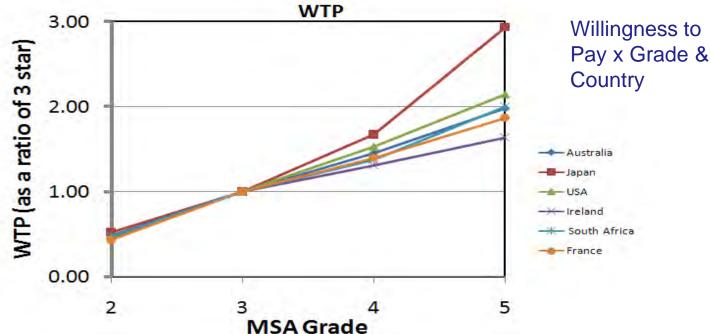
- 21 pages of data on the cattle (optional in electronic form)
- Separate reports coving kill data, chiller assessment feedback, Specific MSA feedback, results against the Grid etc.

However if we are to put consumers 'in front' we need a different approach





All industry \$ comes from the Consumer



And given we disassemble finished goods our job is to help producers align with our customers

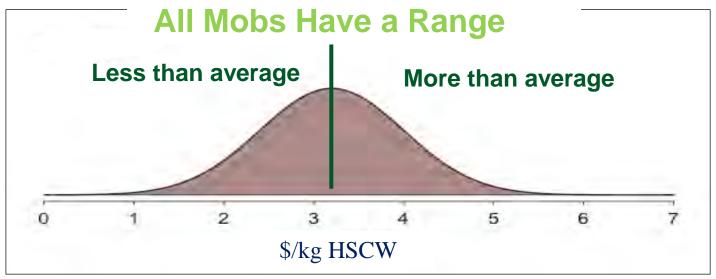






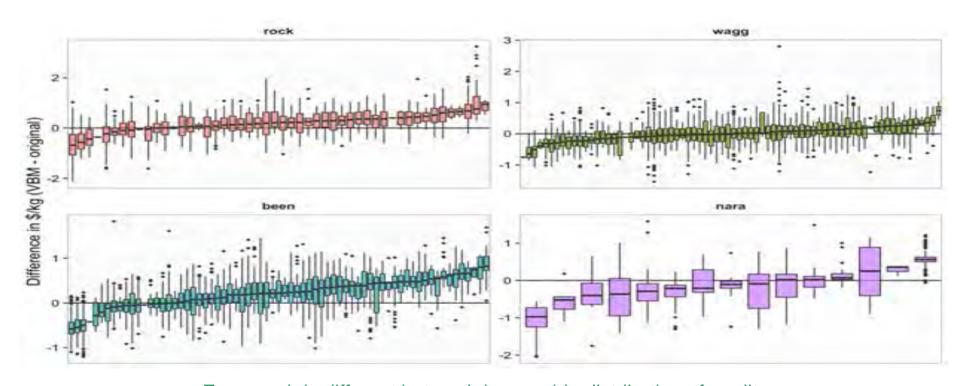






This is the current reality

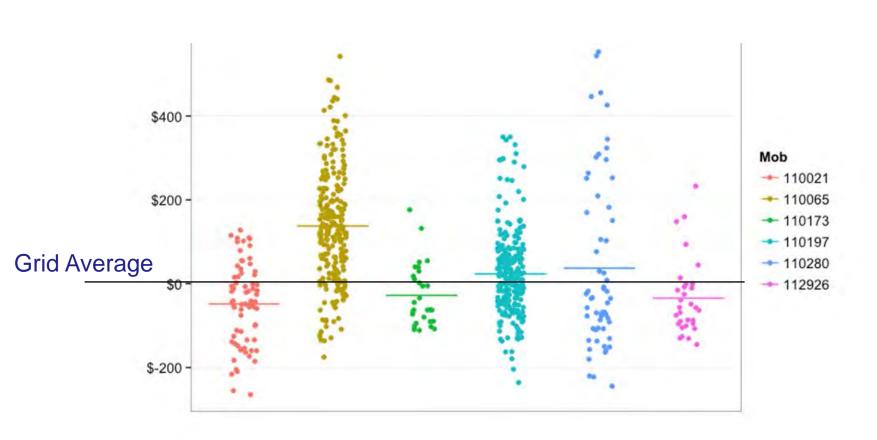




Every mob is different but each has a wide distribution of quality

When Individual animal & mob differences exposed (Yield and Quality)





Every mob is different but each has a wide distribution of quality and yield

The good news is this variation can be managed by the collection and constructive feedback of data



- What is the true value of each animal?
- What is creating the value difference?
- How can I identify the good and the bad?
- How can I report relevant information back to producers in a way that decisions can be made
- After a trial period, link price signals to yield and quality parameters to reward improvements

We are confident that our suppliers will then do the rest

Teys feedlots are doing it



- Much information is captured already
 - Feedlots and feedlots vets report to the animal health data system
 - MSA data from the plants is captured, analysed and reported on.
- Both systems use a data standard to ensure that information is recorded and reported uniformly
- Data is provided to allow industry average benchmarking

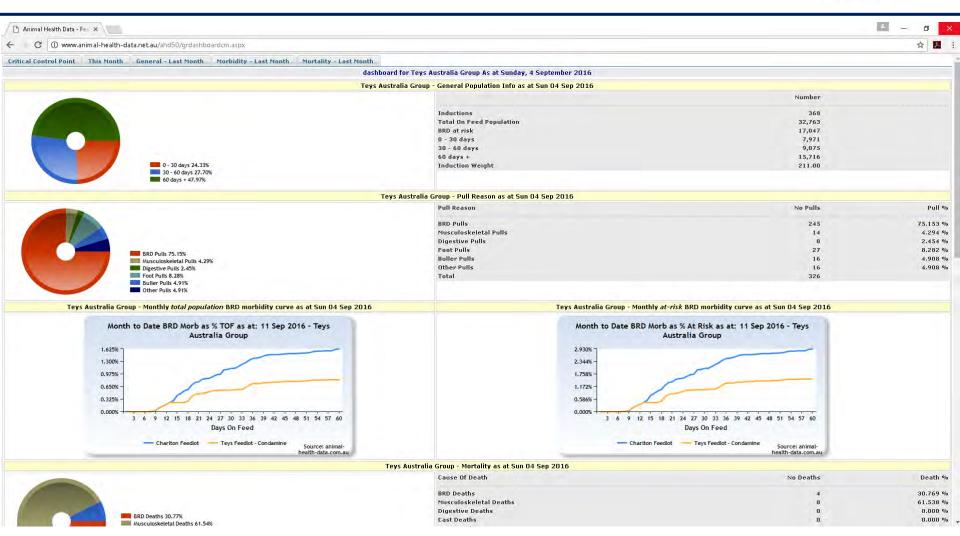
Example - Mortalities





Example - Disease prevalence





The next phase - Post Mortem data collection and feedback by March 2017





Will provide important health information





SUPPLIER: A. FARMER

HERD NO: A123456

DATE OF SLAUGHTER: 01/01/2016

FACTORY: BRANCH XYZ

Beef HealthCheck Report

TAG	SEX	AGE (mths)	CARCASE (kg)	LIVER SCORE	LUNG SCORE
E 12 34567 8 0001	E	20	330	1	3
E 12 34567 8 0002	С	22	360	3/5	1
E 12 34567 8 0003	D	40	400	2	-1
E 12 34567 8 0004	В	44	500		1
E 12 34567 8 0005	E	19	340		2
E 12 34567 8 0006	С	20	350		4
E 12 34567 8 0007	D	56	410	4	1



CARGIL

And will be organised to aid decision making







We will continue a Focus on fixing what data we collect and aligning with consumer outcomes

Key Drivers

- Weight of Saleable Product YIELD
- Sale Value of Meat Sold MSA Eating Quality Bands

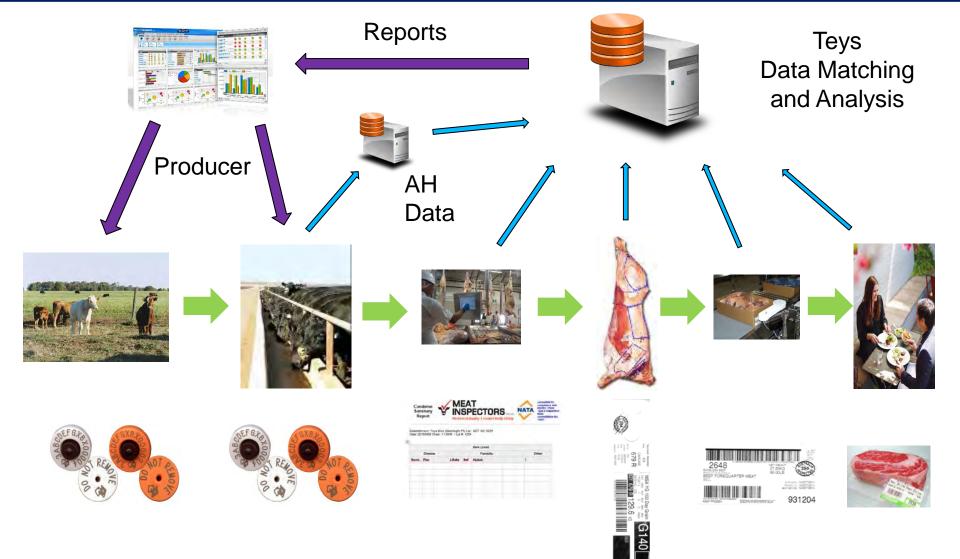






Analyzing data from supply chain and presenting it in actionable form will be the key to success

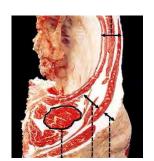




We can do this but need industry focused on building some parts



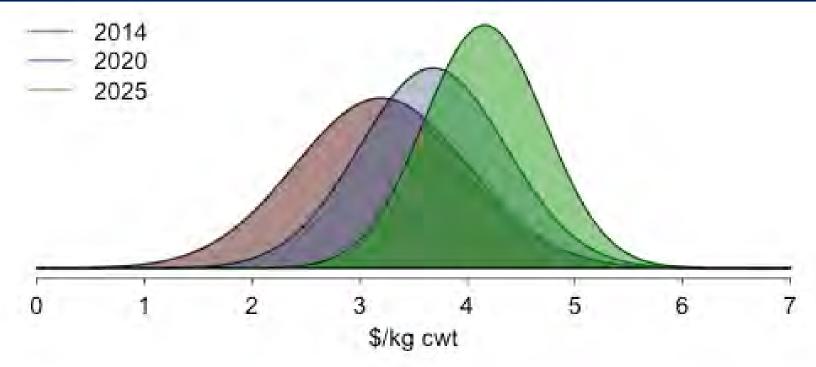
- Develop and maintain standards for the uniform identification/measurement and recording of information.
 - For example
 - Animal ID (NLIS)
 - Objective carcase measurement standards (Dual Band xRay, Kuchida)
 - Disease identification and recording
 - Product identification
 - Carton Labelling
- Develop extension material for producer feedback- convert data to decisions





Finally we all need to stay focused on the "why" this is important.





- Knowledge is power accurate feedback relays value
- Value based payment stimulates action
- Producer action moves the curve
- A high value animal costs the same to breed, feed & process
- Additional revenue can be shared by participants
- Teys is committed to this path