



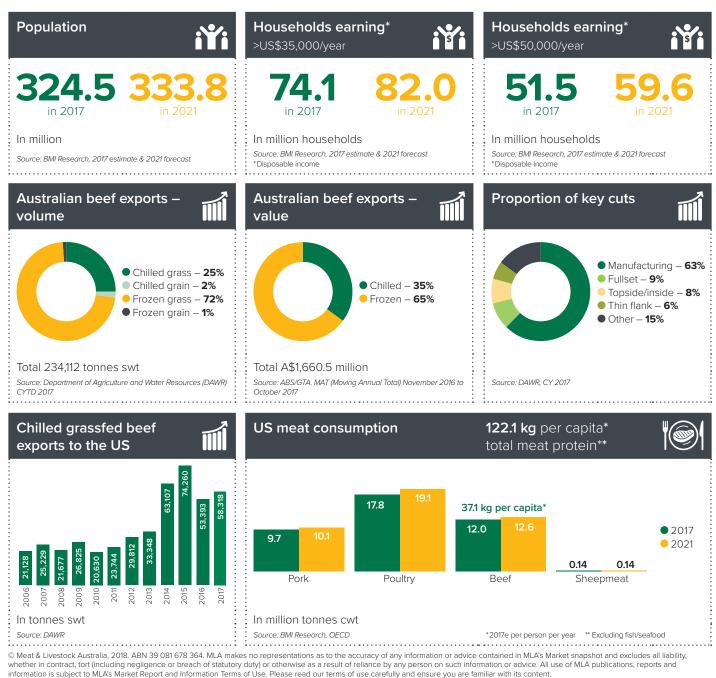
#### MARKET SNAPSHOT | BEEF

# North America (US, Canada & Mexico)

**UNITED STATES (US)** – The United States is the largest consumer of beef globally, with its total consumption up in 2017, after a long term decline. Despite the recent decrease of Australian beef shipments to the US, it remains one of the main destinations for Australian beef in volume and value terms, and is also a growing market for Australian chilled grassfed beef.

Challenges and opportunities in the US for Australian beef include:

- Although frozen manufacturing accounts for a large proportion of Australian beef exports to the US, the valuable chilled sector is gradually taking a greater volume share of exports, representing 27% of total exports in 2017 compared to 15% in 2012.
- Grassfed beef is a key growth area in both retail and foodservice. Its growing profile in the US has been on the back of strong demand by consumers who perceive it as better for the environment and the welfare of animals, along with it being more natural.
- Australian beef exports to the US have decreased slightly in 2017 (down 3%, to 234,112 tonnes swt). This drop has been driven by tight supplies of Australian cattle partnered with increased US beef production, and higher imports from North America Free Trade Agreement (NAFTA) partner's countries – Canada and Mexico.



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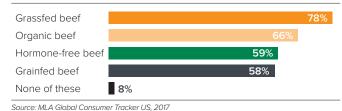


# Consumers



- US beef consumption has recovered slightly in 2017 after a period of long-term decline. This is being strongly driven by higher US beef production which is forecast to continue in 2018.
- The majority of US consumers would consider buying imported beef and are aware of grassfed beef. Nine out of 10 would consider buying grassfed beef.
- Australian grassfed beef awareness and consumption is higher in New York, Washington DC, Boston, Florida and San Francisco. Purchasers of grassfed beef are interested in quality and 'naturally' raised beef, with concern for animal welfare and environmental sustainability also majors factor considered when purchasing beef (Source: MLA Global Tracker, 2017).

#### Awareness of types of beef



Australia is well placed to meet the demands for quality and animal welfare with superior food safety, traceability protocols and unique quality grading system, Meat Standard Australia (MSA).

#### Attributes important for all proteins and beef associations

What attributes are important for US consumers (all	What associations do consumers have to grassfed				
proteins)?	beef?				
My/my family's favourite	Better for the animals				
Most superior	Naturally raised				
Guaranteed safe to eat	Better quality				
Essential part of children's diet	Better for my health				
Consistent quality standards	Better for the environment				

Source: MLA Global Consumer Tracker US, 2016 and 2017



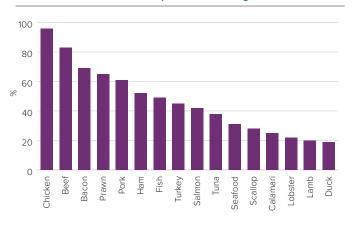
Source: MLA

### Foodservice



 Manufacturing beef for burgers and other processed beef products make up a large proportion of Australian beef sold into the foodservice sector in the US, while chilled grassfed beef is largely destined for full service restaurants and retail.

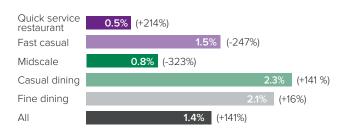
#### Chicken and beef drive US protein menuing



Source: Dataessential, beef and lamb menu analysis, 2017

 Although grassfed beef is most common in casual dining and fine dining restaurants, its growth is solid across all segments, particularly midscale<sup>\*1</sup> and fast casual<sup>\*2</sup> restaurants (source: DataEssential, beef and lamb menu analysis 2017).

#### Grassfed beef - penetration by restaurant segments



(Bracket percentage) = 4 year % change 2016 vs. 2012

Source: Dataessential, beef and lamb menu analysis, 2017

 The US foodservice segment is set to continue growing in the coming years, with more transactions and consumers spending driving strong growth. Outlet numbers are forecast to stagnate, demonstrating the maturity of the US foodservice market (Source: Global Data – US the future of foodservice 2021).

Outlet numbers and value channel by key foodservice

#### 40 35 30 25 % 20 15 10 5 0 OSR FSR Education Service Pub, club Healthcare Other station & bar foodcourt Number of outlets Value

Source: GlobalData, 2017 estimate

channel (% out of total)

\*<sup>1</sup> Midscale: waiter service at a moderate price; often breakfast focused and generally no alcohol \*<sup>2</sup>Fast casual: counter service with focus on higher quality, fresh ingredients and customisation

### Retail

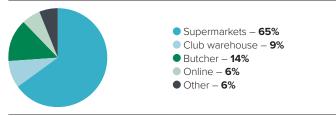


· Although the grassfed beef retail segment in the US is relatively small, demand for higher value chilled grassfed beef is increasing. Some of the most popular cuts include ground and steak cuts like tenderloin, striploin and rib eye.



In the retail sector, supermarkets are the main purchase channel for Australian grassfed beef. However, limited 'country of origin' labelling at point of purchase is challenging for Australian product to be differentiated in the sector.

#### Where do shoppers buy Australian beef - 2017

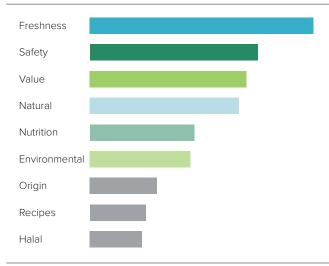


Source: MLA Global Tracker US, 2017

- Interestingly, Trader Joe's and Whole Foods shoppers are more likely to know the origins of their grassfed beef than the average supermarket shopper, representing an opportunity for Australian beef to increase origin awareness and preference.
- Australian grassfed beef is seen to provide the highest quality steak amongst imported product, with Costco and Whole Foods the most trusted sources for high quality steak (Source: MLA Global Tracker, 2017).

#### Motivation to choose and eat beef

Important themes ranked by relative importance



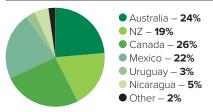
Source: MLA Global Consumer Tracker, 2017

# Other suppliers



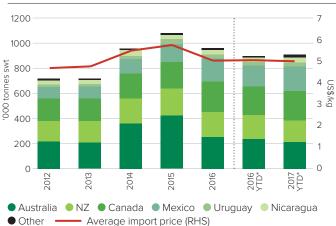
- The main competitors for Australian beef in the US market are the US domestic beef, Canada, Mexico and New Zealand. Smaller suppliers include Uruguay and Nicaragua which have access to smaller quotas.
- Australia maintains its preferred access status to the US, only behind NAFTA partners (Canada and Mexico – with no guota restrictions). New Zealand has a guota of 213,402 tonnes with an out-of-quota tariff of 26.4%.
- In June 2017, the U.S. Department of Agriculture (USDA) announced the immediate suspension of fresh beef imports from Brazil, as shipments failed food safety tests. The decision will remain in place until satisfactory corrective actions are taken.

#### US beef imports by market share - 2017\*



Source: GTA \* YTD Jan-Nov

#### US beef Imports by major supplier



Source: GTA

\*CYTD: calendar year to Jan-Nov



Source: MLA



# US – Market access overview

Trade agreements	Import tariffs	Competitors	Volume restrictions	Technical access
Australia-United States Free Trade Agreement (AUSFTA)	Zero within quota (17.6% above quota)	Canada and Mexico NAFTA, no quota	Australia to US – 423,214 tonnes swt	E. coli and Salmonella sampling programs, label approvals and port mark compliance
Best access				Major challenge

Source: Trade agreements DFAT, MLA

# Australian beef exports to US – summary table

Volume – in tonnes swt		2017	% out			% out 5-year average		change 2017 vs 5-yr av.	
			of total		of total	(2012-2016)	of total	%	in tonnes swt
	Total	234,112	100	242,013	100	298,533	100	-22	-64,421
Storage	Chilled	63,741	27	61,364	25	57,793	19	10	5,948
Storage	Frozen	170,372	73	180,649	75	240,740	81	-29	-70,369
Moothing	Grassfed	227,158	97	232,242	96	289,916	97	-22	-62,758
Meat type	Grainfed	6,954	3	9,770	4	8,617	3	-19	-1,663
	Chilled grassfed	58,318	25	53,393	22	50,784	17	15	7,534
Storage/most type	Chilled grainfed	5,423	2	7,971	3	7,009	2	-23	-1,586
Storage/meat type	Frozen grassfed	168,840	72	178,850	74	239,132	80	-29	-70,292
	Frozen grainfed	1,531	1	1,799	1	1,608	1	-5	-77
Source: DAWR									

#### Value – in A\$ 000

	Total	1,660,507 *	100	1,726,972	100	1,853,385	100	-10	-192,878
Storago	Chilled	584,649*	35	592,356	34	508,140	27	15	76,509
Storage	Frozen	1,075,859*	65	1,134,616	66	1,345,245	73	-20	-269,387

in A\$ 000

Source: ABS/GTA. 2017\* = Moving Annual Total (MAT), November 2016 to October 2017.

### Australian beef exports to US – by major cut

#### Volume – in tonnes swt

Manufacturing	147,275	63	150,679	62	200,523	67	-27	-53,248
Fullset	20,835	9	6,979	3	1,397	0	1391	19,438
Topside/inside	18,065	8	18,431	8	20,105	7	-10	-2,040
Thin flank	13,905	6	19,861	8	22,629	8	-39	-8,724
Silverside/outside	8,667	4	10,728	4	13,479	5	-36	-4,813
Other	25,365	11	35,335	15	40,401	14	-37	-15,035
Total	234,112	100	242,013	100	298,533	100	-22	-64,421

Source: DAWR

### Australian beef exports to Canada – by major cut

#### Volume – in tonnes swt

Manufacturing	13,425	67	14,247	74	19,100	74	-30	-5,675
Silverside/outside	2,811	14	1,698	9	2,732	11	3	79
Cube roll/rib eye roll	1,290	6	667	3	639	2	102	651
Other	2,428	12	2,704	14	3,214	13	-24	-786
Total	19,954	100	19,316	100	25,684	100	-22	-5,730

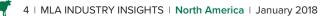
Source: DAWR

### Australian beef exports to Mexico - by major cut

#### Volume – in tonnes swt

Thin flank	122	99	96	100	481	98	-75	-359
Other	1	1	0	0	9	2	-87	-8
Total	124	100	96	100	491	100	-75	-367

Source: DAWR





**CANADA** – Overall meat consumption is declining in Canada, driven by changing demographics (growing number of immigrants) and an ageing population concerned about their health. Beef remains the second most popular protein in Canada, with per capita consumption averaging 17kg/year, behind poultry (35kg/year).

Challenges and opportunities in Canada for Australian beef include:

- The proportion of high income households in Canada is increasing steadily and can represent a growth opportunity for high quality beef through high-end retailers and foodservice.
- Australian beef exports to Canada is mostly comprised of frozen manufacturing beef, and is currently limited by a quota and an above-quota tariff.
- The US remains the main imported beef supplier to Canada,

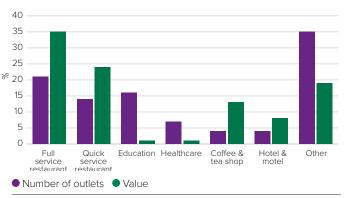
### Consumers

- Most Canadian consumers already buy imported beef, and a growing majority of grassfed beef buyers are aware of the country of origin (68%), and most would consider buying imported beef (82%) (MLA Global Tracker 2017).
- Compared to global consumers, Canadian beef buyers are more concerned about natural produce, price and no added hormones.
- When purchasing beef, 'naturalness' is something buyers look for and grassfed is seen as an authentic differentiator. However, the appeal of grassfed beef has plateaued at the same time that newer descriptors have become more prevalent like organic, hormonefree, non-GMO and antibiotic-free. It appears consumers are not fully aware of the differences between these types of beef.

# Foodservice and retail

- The full service restaurant and quick service restaurant channels lead the Canadian foodservice sector, generating a combined 64% of total revenue in 2016.
- Beef is the most valuable meat category in the quick service segment, representing 39% of the channel's total animal protein value\*<sup>3</sup> in 2016. (Source: GlobalData Canada, The future of foodservice to 2021).



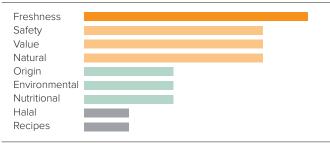


Source: GlobalData, 2017 estimates

#### Motivation to choose and eat beef

imports from the US increased.

Important themes ranked by relative importance



accounting on average for more than 50% of total imports. The

US and Mexico benefits from neither a tariff nor quota restrictions

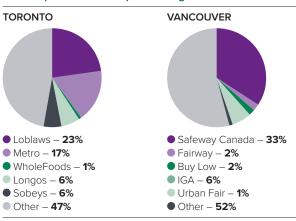
as part of North America Free Trade Agreement (NAFTA). Imports from Australia, New Zealand and Uruguay declined in 2017 as

Source: MLA Global Tracker US, 2017



 At the retail level, Australian beef is mainly purchased from supermarkets, and as the retail sector is quite fragmented in Canada, each city has a different leader in claimed total beef sales (Source: MLA Global Tracker US, 2017).

#### Main supermarkets for purchasing beef



Source: MLA Global Tracker US, 2017



# Canada – Market access overview

Trade agreements	Import tariffs	Competitors	Volume restrictions	Technical access
No agreement	Zero within quota (26.5% above quota)	US and Mexico NAFTA, no quota	<b>35,000 tonnes/year swt</b> 26.5% tariff apply over quota	E. coli and Salmonella sampling programs, label approvals and port mark compliance
Best access				Major challeng

Source: Trade agreements DFAT, MLA

\*<sup>3</sup>On-base percentage





MEXICO – Mexico has experienced stable economic growth over recent years, which has fuelled an expanding middle class who are expected to increase their appetite for beef.

Challenges and opportunities in Mexico for Australian beef include:

- Australian beef exports to Mexico have historically consisted of small volumes of frozen product used for further processing. Prior to March 2017, Australian beef faced tariffs which aren't payable by larger North American beef importers.
- The relaxation of tariffs, which has been extended to December 2019, and the superior shelf-life of Australian chilled beef have present opportunities in this market, particularly considering that

# Consumers



- Mexicans are expected to consume approximately 1.86 million tonnes cwe of beef in 2018 and demand is projected to rise, as the peso strengthens and the middle class grows. (Source: United States Department of Agriculture – USDA)
- Young, wealthy consumers are driving beef consumption growth in Mexico. Younger consumers with more money to spend are fuelling demand for high quality food and more formal dining experiences.
- The number of households with a higher income (above US\$75,000/year) is expected to register notable growth by 2021. In addition, hotel and restaurant expenditure is also set to increase, creating new opportunities for high value products such as Australian beef and lamb.



# Trade access



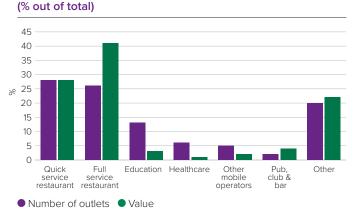
Mexican consumers have a growing appetite for premium, high quality fresh meat.

· Rising incomes and an expansion of urban lifestyles have boosted growth prospects for products of high quality and value in Mexico through both the foodservice and retail channels. (Source: BMI)



- Foodservice spending in Mexico is forecast to grow 60% in the next five years, with the growing working-age population and urbanisation lifting demand for more convenience among foodservice customers.
- Full service restaurants' is the largest segment within foodservice, holding a 43% share of sales in 2016. The channel is set to be the main beneficiary of Mexico's positive economic scenario, with rising discretionary incomes allowing families to trade up from quick service restaurants and being more receptive to higher value imported Australian beef.
- In the retail sector, hypermarkets are the most prevalent outlet type in the country. Retailers will increasingly target the uppermiddle class segment in the coming years, through premium formats that offer popular imported produce (Source: BMI).

Outlet number and value by key foodservice channel



Source: GlobalData, 2017 estimates



# Mexico – Market access overview

Trade agreements	Import tariffs	Competitors	Volume restrictions	Technical access
Australia is an associate member of Pacific Alliance and is in the early stages	· (20.250( -h		shared with other non- NAFTA countries until December 2019	approval to send to Mexico, labelling and language issues on carton and inner packaging, sample tests on arrival for all consignments,

Source: Trade agreements DFAT, MLA

Major challenges

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