

All correspondence to:

Meat & Livestock Australia Limited ABN 39 081 678 364 PO Box 1961 North Sydney NSW 2059

Request for tender

Feedlot Shade or Shelter Evaluation

The contents of this request for tender and all other information and materials provided by or on behalf of Meat & Livestock Australia Limited (MLA), are the property of MLA and are confidential to MLA. All materials provided by or on behalf of a tenderer to MLA will become the property of MLA. There is no payment for tender applications.

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1. INTRODUCTION AND INSTRUCTIONS

Meat & Livestock Australia Limited (MLA)

1.1 MLA undertakes a range of research and development and marketing programs designed to benefit beef, sheepmeat and goatmeat industry participants, from livestock producers to retail service providers. It also provides a number of research and development and marketing services to related industry sectors including meat processors and live animal exporters.

Invitation

1.2 MLA invites interested parties to submit tenders by Friday 28th February, 2020 at 5pm (Queensland time) to evaluate Feedlot Shelter and Shade Solutions.

Tenders

- 1.3 Tenders must comply with all requirements specified in this request for tender.
- 1.4 Please submit an **electronic** of the tender.
- 1.5 All questions in Section 2 must be completed.
- 1.6 Section 3 describes MLA's requirements for developing MLA Full Applications to evaluate Feedlot Shelter and Shade Solutions. Each tenderer must provide a MLA Full Application (Grain-Fed, Goat and Live Export template) on how it would meet MLA's requirements in Section 3.
- 1.7 Section 4 contains the terms of the agreement which MLA wishes to enter into with the successful tenderer. While the final agreement may also take into account negotiations between MLA and the successful tenderer, MLA has certain minimum legal requirements that must be satisfied before it is prepared to enter into an agreement with a supplier.
- 1.8 Where the successful tenderer has in place a negotiated standard agreement with MLA the terms of that agreement will apply. Where no previously negotiated agreement is in place, unless clearly stated to the contrary in the tender, all terms of the agreement in Section 4 will be deemed to be accepted by the tenderer. If the tenderer is proposing any variations to those terms, the tenderer must identify the precise clause, detail the reasons for non-acceptance and, if appropriate, provide the tenderer's proposed alternative wording to the clause.
- 1.9 Section 5 contains a declaration to be completed by the feedlot host site and shade/shelter subcontractors that they agree to the research methodology and budget submitted in the MLA Full Application by the Research Organisation.
- 1.10 Section 6 contains a declaration to be completed by the tenderer.
- 1.11 All tenders should be lodged by **email** to:

Attention:

Dr. Joseph McMeniman
Feedlot Project Manager
Research Development and Adoption
PO BOX 2363 Fortitude Valley, Qld, 4003
Meat & Livestock Australia

Phone: 0447 264 341

Email: jmcmeniman@mla.com.au

and should contain:

(a) the answers to the questions and information required in **Section 2**;

- (b) any additional information, reports or documents required in relation to the Specification in **Section 3**;
- (c) a MLA Full Application (Grain-Fed, Goat and Live Export template) detailing how the tenderer will meet MLA's requirements in **Section 3**;
- (d) any comments on or proposed amendments to the terms set out in Section 4; and
- (e) the subcontractor declaration in the form set out in **Section 5** (one for each subcontractor).
- (f) the completed declaration in the form set out in **Section 6.**



1.12 MLA will treat all tenders in confidence.

Ownership of tenders

- 1.13 All material submitted in response to this request for tender will become the property of MLA.
- 1.14 Any intellectual property rights that exist in a tender will remain the property of the tenderer.
- 1.15 The tenderer licenses MLA, its employees, agents, contractors and advisers to copy, adapt, modify or do anything else to, all material submitted in response to this request for tender, including material in which the tenderer's or any other person's intellectual property rights subsist, for the purposes of evaluating the tender.

Disclosure

- 1.16 In providing a tender the tenderer agrees to the disclosure of information in the tender to MLA's employees, agents, contractors and advisors, for the purposes of this tender process and any legal or MLA policy requirement.
- 1.17 Tenderers must identify any information that they consider should be protected as confidential information and provide reasons for this.

Questions

1.18 Any questions must be submitted in writing and marked to the attention of Dr. Joseph McMeniman, MLA Feedlot Project Manager, jmcmeniman@mla.com.au . MLA may provide the answers to such questions to all tenderers.

Extension of Closing Date

- 1.19 MLA may extend the Closing Date. Tenderers may request an extension by written request marked to the attention of the MLA Contact at least 3 business days prior to the Closing Date and must provide reasons in support of the request.
- 1.20 Any extension of time will be granted to all tenderers, not only the tenderer requesting the extension.

Discussion and public statements

- 1.21 Unless expressly provided in this request for tender, tenderers and their employees, agents, contractors and advisers must not at any time during the tender process approach or discuss with any MLA employees, agents, contractors or advisers (except the MLA Contact) any matter relating to the request for tender or the tender.
- 1.22 Tenderers must not make any public statement about this request for tender without the prior written consent of MLA.

Conflict of interest

1.23 Where tenderers identify that a conflict of interest might arise in the provision of goods or services contemplated by this request for tender, tenderers are to identify that potential conflict of interest in their tender. If an actual or potential conflict of interest arises, the tenderer must immediately notify MLA in writing. If any conflict of interest might arise for a



tenderer before entering into an agreement for the provision of goods or services contemplated by this request for tender, MLA may:

- (a) enter into discussions to seek to resolve such conflict of interest;
- (b) disregard the tender provided by such a tenderer; or
- (c) take any other action it considers appropriate.

Budget information

- 1.24 Budget information specified in tenders must:
 - (a) be expressed in Australian dollars;
 - (b) be inclusive of all charges, and expenses;
 - (c) identify separately the duties and taxes, including goods and services tax (GST) component of the price; and
 - (d) apply for the duration of the provision of the goods and services contemplated by this request for tender.

Tender validity period

1.25 Each tender must remain open for acceptance by MLA for a period of at least six months from the Closing Date. The tenderer should specify any longer periods for which the offer remains valid.

Applicable law

1.26 The laws of New South Wales apply to this request for tender.

Privacy

1.27 Tenderers must ensure that it complies with the *Privacy Act 1998* in submitting its tender and, if successful, in entering into an agreement for the provision of goods and services contemplated by this request for tender.

MLA's rights

- 1.28 MLA reserves the right to:
 - (a) reject any tender;
 - (b) close the right to submit tenders at any time before the Closing Date, without giving any reason or communicating such closure to any person;
 - (c) accept late tenders;
 - (d) accept any tenders which do not otherwise comply with the terms of this request for tender;
 - (e) accept part tenders;



- (f) withdraw this request for tender or issue a new request for tender;
- (g) vary the terms of this request for tender;
- (h) negotiate directly with any person before or after the Closing Date;
- (i) discuss with each tenderer details of its tender; and
- (j) vary the tender selection process set out in this request for tender.
- 1.29 In addition to its rights under paragraph 1.28, MLA may decline to consider or accept any tender from a tenderer who does not satisfy MLA of the tenderer's ability to complete the tender in accordance with its terms.
- 1.30 MLA is not bound to accept the lowest or any tender.
- 1.31 MLA may waive compliance with any of the terms of this request for tender and consider and accept any tender which does not conform with these terms.
- 1.32 MLA may require a tenderer to provide such further information as MLA requires in order to consider the tenderer's tender and, if so required, the tenderer must promptly provide such information.

Costs

1.33 MLA will not be responsible for any costs or expenses incurred by the tenderer arising in any way from the preparation of tenders.

Binding agreement

1.34 A tender will not be deemed to have been accepted, nor any agreement arise between a tenderer and MLA, until the successful tenderer and MLA enter into a formal agreement for the provision of the goods and services contemplated by this request for tender.

Selection process

1.35 MLA will review each tender and may select a short list of tenderers. Any such short listed tenderers may be required to present to MLA and a successful tenderer may be selected from such a list.



SECTION 2

2. TENDERER INFORMATION

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- 2.1 Name and address of the company or individual providing the tender;
- 2.2 Name of the person who may be contacted for further information;
- 2.3 Telephone number;
- 2.4 Facsimile number; and
- 2.5 Australian Business Number (ABN).

Pricing

2.6 Tenderers are to provide quotes for all fees, charges and expenses. Prices are to include all work related to the provision of goods and services contemplated by this request for tender and are to be inclusive of GST and other applicable duties and taxes.

Proposed subcontractors and suppliers

2.7 The tenderer must list all proposed subcontractors and suppliers that the tenderer intends to engage in providing goods or services to MLA:

Description of goods or services	Subcontractor or supplier

Insurance

2.8 The tenderer must provide details of current insurance policies held by it and each proposed subcontractor and supplier:

Insurance type	Policy number	Extent of cover: per incident	Extent of cover: in aggregate	Expiry date
Professional indemnity				
Public liability				
Workers' compensation				



SECTION 3

3. SPECIFICATION



Tender Specification

Feedlot Shade or Shelter Evaluation

Summary:

3.1 Meat & Livestock Australia (MLA) in consultation with the Australian Lot Feeders' Association (ALFA) seeks MLA Full Applications for research organisations with the capability to evaluate shade or shelter solutions for the feedlot industry.

Background:

3.2 Currently there are limited examples of animal health and performance responses to shade in Australia especially under large pen commercial conditions. MLA has previously funded two (2) projects to demonstrate shade effects on feedlot cattle performance. Both these trials were conducted in hot regions of Queensland under small pen conditions (8-10 head pens). Gaughan et al. (2010) fed unimplanted Angus steers for a 120 day feeding period at Brigalow Research Station in Central Queensland. Cattle were fed a dry-rolled wheat based finisher diet. Shade (3.3 m2/steer) was provided by 80% solar block shade cloth aligned in a north-south orientation at 4 m height. Cattle with access to shade had 3% greater dry matter intake and a 1.9% increase in hot carcase weight. How the results apply to other climates within Australia is still to be determined.

In addition to conventional feedlot shade, there is increasing interest by lot feeders around feedlot shelter solutions to provide protection against heat wave and wet weather conditions. There is currently no scientific data available to industry on the value proposition of feedlot shelter solutions under Australian feedlot conditions.

Objectives:

3.3

- (1) Subcontract a commercial shade or shelter provider to install a solution with a feedlot collaborator.
- (2) Subcontract a feedlot collaborator if required to execute a defined research methodology in consultation with the research organisation.
- (3) Execute research methodology to evaluate the solution under large pen research conditions (> 100 head) in an unbiased fashion.
- (4) Evaluate the effects of shade or shelter on animal welfare, health, cattle performance, water consumption and carcase characteristics during both summer and winter conditions relative to conventional production practices at that feedlot.
- (5) Determine the cost-benefit and payback period to adoption of the shade or shelter solution.
- (6) Make recommendations on the feasibility of the shade or shelter solution to the Australian feedlot industry.



Methodology:

3.4

Animal Ethics

3.4.1 Animal ethics approval in the state of the collaborating feedlot will be required for all methodology involving live animals.

Contracting

3.4.2 A research organisation independent of the shade or shelter solution and collaborating feedlot will required to be the contracted party by MLA for this project. Research organisations may include (but are not limited to) universities, veterinarians, nutritionists or specialist research service providers.

The research organisation will be required to execute subcontracts with both the shade/shelter solution provider and a collaborating feedlot that reflect the budget and methodology executed in the research agreement with MLA. The MLA tender specification will require a statement and signatures of the research organisation, collaborating feedlot and shade/shelter provider that they agree to the budget/methodology in the Full Application submitted to MLA. See **Section 5 of Tender Specification.**

The shade/shelter solution provider will bring their structure design as Background IP to the project. It is not expected that any new Project IP will be developed in this project as the project is simply an evaluation of existing commercial shade or shelter solutions.

Experimental Design

- 3.4.3 Whilst not limiting the capacity of the applicant to develop any particular methodology or technique it is envisioned that the methodology may include an assessment of the following:
 - randomised complete block designs

The methodology adopted must be scientifically robust and achievable within the defined project period to meet project objectives. Methodology presented in the MLA full application, must be of a standard and level of detail to be accepted into a leading scientific journal in the field of feedlot animal health, veterinary medicine or immunology. MLA full applications must address MLA feedlot program methodology requirements where applicable listed in Appendix 1.

Given limitations of procuring and slaughtering cattle under large pen conditions it expected that experimental treatments are limited to up to 3 treatments (can be either 2 or 3 treatments), with a minimum pen size of 100 head. All experiments should include power calculations to justify their proposed level of replication for the pen size and expected treatment response.

All applications should include diagrams outlining:

- Orientation of shade or shelter relative to the pens rows (cardinal direction e.g. north south).
- Dimension of pens, proposed stocking density and location of water trough
- Placement of experimental treatment pens within the feedlot layout to ensure an unbiased treatment comparison.

On-site project management:

3.4.5 All applications must include a suitably qualified on-site project manager to ensure that project methodology is achieved. Qualifications of this on-site project manager should be included in the MLA



Full Application. On-site project managers should be located at the feedlot for all induction, treatment allocation, weigh and dispatch days. The research organisation will be required to have a staff member present at all abattoir slaughter days to match visual ID to body numbers.

Weighing

3.4.6 Given this trial will occur under commercial feedlot conditions weighing will be limited to induction weights, re-implant weights (if practiced), and outgoing pen weights (split weighed) over weighbridge. Access to cattle for other procedures at these timepoints (e.g. blood sampling, bolus insertion etc.) should be negotiated on a case by case basis with the collaborating feedlot and MLA.

It is a MLA requirement that all weighbridges, feed truck scales, and individual livestock scales are certified prior to the experiments commencement, monitored and check weighed during the experiment. The research organisation should execute a subcontract with the collaborating feedlot for payments for these procedures. Proof of calibration certificates will be required by MLA for milestone payment to the research organisation.

Cattle and Feed Purchase & Slaughter

3.4.7 The research organisation will subcontract the collaborating feedlot to purchase all cattle and feed for the experiment. To enable equal treatment comparison it is expected that outgoing pens within a treatment block are slaughtered at similar days on feed. If all cattle in a block are not able to be slaughtered at a single timepoint, equal numbers of animals from each experimental treatment should be slaughtered over consecutive slaughter days till the block is complete.

The research organisation should negotiate a Research fee with collaborating feedlot that accounts for feedlot fees and risk management associated with facilitating experimental methodology, scale calibrations, cattle and feed purchase and equal days on feed slaughter of treatments with an experimental block.

Capital Items

3.4.8 Shade or shelter solutions installed at the collaborating feedlot will be listed as capital items in MLA's research agreement with the research organisation. These capital items will be depreciated during the duration of the project and offered for sale to the host feedlot at the conclusion of the project. If a sale is unable to be negotiated or undesired by the host feedlot, MLA will pay demolition and removal costs of the infrastructure. Subcontracts between the research organisation and feedlot must therefore clearly specify these terms.

Ideally the Research Organisation should subcontract shade/shelter solution providers that are willing to provide 'in-kind' contributions towards lowering the cost of purchase and installation substantially below that of conventional commercial rates.

Process:

3.5 Applicants submit a **MLA Full Application** form. Proposals will be scored against the selection criteria set out in the Terms of Reference. Final project approval will be subject to contractual agreement between the applicant/s and MLA.

In particular, the MLA Full Application should detail:

- 1. Detail the approach that will be adopted to address the project objectives.
- 2. Detail the specific work activities proposed and timelines for their achievement.



- 3. Provide details of the information/data to be collected, collated and assessed and how these activities will be undertaken.
- 4. Include a detailed and fully costed budget that covers all the resources required to undertake the work, including details of basis for charging (daily fees, number of days, expenses, etc.).
- 5. Justify the potential value proposition of the technology/strategy by conducting a thorough examte Cost-Benefit analysis for the target market categories of feedlot cattle it will be applied to.
- 6. Propose a payment schedule, taking account of the following:
- Progress payments may be negotiated against project milestones if the size and timescale of the project warrant this. The proposal should propose milestones and payments if required.
- A minimum of 20% of the project budget must be retained for payment against the final milestone.
- o Payment of fees will be upon MLA acceptance of the attainment of the project milestones.

Selection Criteria:

- 3.6 Applications will be reviewed by Meat & Livestock Australia, and selection of the successful proposal will be based on assessment against the following criteria:
 - 1. Applications fulfilment of the methodology and terms of reference requirements of the project.
 - 2. Quality of the methodology to achieve project objectives.
 - 3. Quality of budget justification.
 - 4. Value for money of application.
 - 5. Quality of ex ante economic benefit cost analysis
 - 6. Impact of proposed output on feedlot industry profitability and/or sustainability
 - 7. Delivery timeline.

Reporting Requirements:

3.7 The successful applicant will provide milestone reports (if required) and a final report giving full details of the results of the work. Milestone and final reports will be prepared in line with MLA report guidelines and delivered in Microsoft Word format.

In addition to MLA standard reports, the following will also be provided to MLA at the time of delivery of the Final report:

1. a copy of all project data, including meta-data

Timing:

3.8 The project should be completed within a maximum of 2 years.

Budget:

3.9 There is no set budget for the total project however, applicants should deliver a fully justified budget to achieve project objectives within the desired timeframe. Value for money is a selection criterion.

Confidentiality and IP:

3.10 IP interest for the project will be negotiated with the successful applicant. Applicants should identify any Background IP that is being brought to the project.

Where further information is available which may assist the successful applicant in meeting the requirements of the project, MLA will provide such information to the successful applicant.



All data and cited references must be acknowledged appropriately in the final publication and it is the sole responsibility of the applicant to ensure copyright laws are not breached.

The successful applicant will be required to enter into a standard Research Agreement with MLA.

Conflict of interest:

3.11 Research organisation applicants or their proposed subcontractors, should thoroughly outline any potential conflicts of interest in the MLA full application, including how they propose to manage them, if applicable.

Project Proposal Submissions:

3.12 To access the MLA Full application template (Grain-Fed, Live Export & Goats), go to www.mla.com.au and follow the links to Research and Development, then Funding opportunities and Research organisation funding to download the application and guidelines.

MLA applications must be lodged electronically as Word document to jmcmeniman@mla.com.au along with other requirements of this tender document.

MLA Full Applications must be received by Friday 28th February, 2020 at 5pm (Queensland time).

Strict adherence to the time deadline for applications will occur. Applications received past the deadline will not be assessed. Applications not received in the standard MLA application template will not be assessed.

MLA will acknowledge receipt of each application. Applicants will be advised in writing of the outcome of their tender specification, relative to the selection criteria.

Further Information:

Dr. Joseph McMeniman Feedlot Project Manager Research Development and Adoption Meat & Livestock Australia Phone: 0447 264 341

Email: jmcmeniman@mla.com.au





SECTION 3 - APPENDIX 1

MLA FEEDLOT PROGRAM METHODOLOGY REQUIREMENTS

The following is provided as a guide to the level of detail required in the methodology of the MLA Full Application. It should be noted that additional information should be added to the methodology to describe experimental treatments, equipment, sampling and procedures to be utilised but not covered in the list below.

Pre-Approval

- Animal Care and Ethics Committee process
- Feedlot or research site co-operators (name, phone number and email)
- Agreeance of feedlot operators that within a replicate, researchers can randomise lots at induction, ensure pens are at similar cleaning status, and slaughter lots at the same days on feed (DOF) endpoint.
- Agreeance of feedlots to supply data and methodology details (de-identified of feedlot name and location).

Facility & Equipment Description

- Dimensions of pens, bunks, waterers and shade in experimental pens
- Slopes and orientation of experimental pens
- Pen capacity (head) and stocking density for experiment
- Make and models of feed-trucks and feed truck weighing equipment to be utilised in the experiment
- Makes and models of experiment specific equipment

Feedlot Arrival & Cattle Description

- Feed & water management of cattle from arrival to induction and treatment allocation
- Timing of arrival, induction and treatment allocation
- Shrink from pay-weight upon arrival
- Methods of treatment identification i.e. tagging systems.
- Induction treatments including active components in products
- Approximate body weight, breed and sex
- Target market and expected days on feed



Diet composition & Mixing

- Diet composition including macro and micro ingredient composition (as-fed or dry-matter basis; nutrition experiments only)
- Nutrient composition (dry matter basis; nutrition experiments only).
- Source of ingredient nutrient composition data for formulation (nutrition experiments only).
- Loading order (nutrition experiments only)
- Mixer test (coefficient of variation) procedures and frequency to determine loading order and mixing time (all experiments)
- Mixer flush procedures (if applicable; nutrition experiments only)

Feeding Conditions

- Feeding time
- Ration split
- Ration types
- Ration transition regimen (duration on each ration)
- Level of intake (ad-libitum/clean-bunk/restricted)
- Water trough cleaning frequency
- Orts (spent/swept/shovelled feed) management

Equipment Calibration & Weighing

- Makes and models of all weighing equipment to be utilised in the experiment
- Scale certification frequency for the experiment
- Scale check weigh frequency for the experiment
- Timing of weighing and/or sampling, relative to feeding time
- Interval of weigh days and/or sampling
- Calibration frequency for other equipment
- Readibility of Scales i.e. breaks on scales

Grain and Ingredient Processing

- Type of grain-processing utilised
- Flake weights and target moisture of processed grain
- Roughage particle size

Diet and Ingredient Analysis (all experiments)

- Frequency of diet or ingredient sampling for laboratory analysis
- Nutrients to be analysed during laboratory analysis
- Locations of laboratories where analysis will occur
- Frequency of diet and ingredient sampling for oven dry matter analysis

Implant audits



• Timing and process (implant trials only)

Health Management

- Meta-phylaxis procedures (if applicable)
- Prescribed drug list
- Health protocol and flow of cattle through hospital system
- Dietary management of hospital/buller/chronic cattle
- Decision process for trial exclusions (chronics and bullers)
- Necropsy process

Slaughter

- · Approximate time of dispatch, lairage and slaughter
- Distance to slaughter
- Time from slaughter to grading
- Full description of carcass grading data collected
- Protocols to maintain integrity of animal ID at abattoir
- Staffing of grading data collection (abattoir/independent grader)
- Agreeance of abattoirs to facilitate sample collection and grading (if applicable)

Statistical Analysis

- Randomisation framework to treatment and pens and statistical tests to ensure equality of treatment allocation.
- No of replicates per treatment
- Definition of experimental units for different variables
- Power calculations supporting the level of replication
- Framework for statistical analysis of data including statistical model

Weather data

• Source of weather data (brand of weather station, measurements taken).

Data Management

- Staffing of data collection (feedlot staff or research team)
- Data backup procedures



SECTION 4

4. MLA's STANDARD RESEARCH TERMS

Legal Term Negotiation

4.1

Section 4.2 below contains the terms of the agreement which MLA wishes to enter into with the successful tenderer. While the final agreement may also take into account negotiations between MLA and the successful tenderer, MLA has certain minimum legal requirements that must be satisfied before it is prepared to enter into an agreement with a supplier. As such it should be noted by applicants that acceptance of MLA standard research terms will facilitate rapid contracting.

Where the successful tenderer has in place a negotiated standard agreement with MLA the terms of that agreement will apply. Standard MLA agreements currently exist for the following organisations:

- CSIRO
- University of Queensland
- University of Sydney
- Murdoch University
- Queensland Department of Agriculture and Fisheries
- University of Adelaide
- University of Western Australia
- SARDI-PIRSA
- o VIC-DEDJTR
- Western Australia Agriculture Authority.

Please contact Dr. Joseph McMeniman if you wish to view any of the above standard templates for your organisation.

Where no previously negotiated agreement is in place, all terms of the MLA Research Agreement in Section 4.2 below will be deemed to be accepted by the tenderer. If the tenderer is proposing any variations to those terms, the tenderer must identify the precise clause, detail the reasons for non-acceptance and, if appropriate, provide the tenderer's proposed alternative wording to the clause.



RESEARCH AGREEMENT

BETWEEN

MEAT & LIVESTOCK AUSTRALIA LIMITED

ABN 39 081 678 364

<u>AND</u>

COMPANY

ABN xx xxx xxx xxx

PROJECT NO. x.xxx.xxx

Title

PARTIES

MEAT & LIVESTOCK AUSTRALIA LIMITED ABN 39 081 678 364 of Level 1, 40 Mount Street, North Sydney, New South Wales (MLA)

LEGAL ENTITY NAME ABN <insert ABN> of <insert street address, suburb and state> (**Research Organisation**)

Background

MLA wishes to arrange for the Project to be carried out, and the Research Organisation has agreed to carry out the Project and provide the In-Kind Contributions, on the terms set out in this agreement.

Agreements

1 Definitions and interpretation

Definitions

1.1 Where commencing with a capital letter:

Assets means any asset described in the schedule, provided by MLA or acquired by the Research Organisation for the purpose of the Project or developed in the course of a Project; **Background IP** means Intellectual Property owned, licensed or held by a party and made available by the party to the Project, including any Intellectual Property specified as such in the schedule;

Budget means the budget specified in the schedule;

Commercialise, in relation to Project IP, means to manufacture, sell, hire or otherwise exploit a product or process, or to provide a service using Project IP, or to license any person to do any of those things;

Confidential Information means all trade secrets and know-how, financial information and other commercially valuable information of whatever description and in whatever form and, in the case of MLA, includes the MLA Material;

Dispose means, in relation to any property, sell, transfer, assign, create any interest over, part with the benefit of or otherwise dispose of the property;

Funds means the funds specified in the Budget;

GST Act means the A New Tax System (Goods and Services Tax) Act 1999 (Cth);

In-Kind Contributions means the in-kind contributions to be provided by the Research Organisation as specified in the schedule;

Intellectual Property means all patents, patent applications, trade marks, service marks, designs, plant breeder's rights, copyright, know-how, trade secrets, eligible layout rights, domain names, internet addresses, rights in confidential information and all and any other intellectual property rights whether registered or unregistered and rights to apply for any of the same, and includes the Confidential Information;

Interest means the proportionate interest of each party set out in the schedule;

Milestone means a milestone specified in the schedule;

MLA Material means all material and information provided by MLA to the Research Organisation for the purpose of this agreement;

Moral Rights has the same meaning given to it as that term is defined in Part IX of the *Copyright Act 1968 (Cth)*;

Nominated Persons or Personnel means the persons named in the schedule and such other persons approved in writing by MLA to work on the Project on behalf of the Research Organisation;

Project means the project described in the schedule; and

Project IP means Intellectual Property which arises out of the Project.

Interpretation

- 1.2 Where a word or phrase is given a defined meaning another part of speech or other grammatical form in respect of that word or phrase has a corresponding meaning.
- 1.3 Unless the context otherwise requires a word which denotes:
 - 1.3.1 the singular denotes the plural and vice versa;
 - 1.3.2 a person includes an individual, a body corporate and a government; and
 - a person includes the trustee, executor, administrator, successor in title and assign of that person. This clause must not be construed as permitting a party to assign any right under this agreement.

1.4 A reference to:

- 1.4.1 any legislation includes any regulation or instrument made under it and any amended, re-enacted or replacement legislation;
- 1.4.2 any agreement or other document includes that agreement or document as amended or replaced;
- 1.4.3 payments to a party includes payments to another person on the direction of the party;
- 1.4.4 money is in Australian dollars unless otherwise stated; and
- 1.4.5 anything (including any amount) is a reference to the whole and each part, and a reference to a group of persons is a reference to all of them collectively, to any 2 or more collectively and to each individually.

1.5 In this agreement:

- 1.5.1 clause headings are for convenience only and do not affect interpretation; and
- 1.5.2 "includes" is not a word of limitation.

2 Appointment

MLA appoints the Research Organisation to carry out the Project in accordance with the Milestones and the Budget on the terms set out in this agreement, and the Research Organisation accepts the appointment.

3 Obligations of the Research Organisation

Conduct of the Project

- 3.1 The Research Organisation must conduct the Project:
 - 3.1.1 in accordance with all relevant laws and regulations and any applicable industry standards or guidelines;

- in accordance with the Milestones and the Budget and otherwise comply with the requirements set out in the Project;
- in accordance with all reasonable and lawful directions of MLA from time to time concerning the Project, except to the extent that the direction would prevent the Research Organisation from complying with clause 3.1.6;
- 3.1.4 to the best of its skill and ability;
- 3.1.5 using appropriately qualified, competent and skilled personnel necessary for the proper conduct of the Project; and
- 3.1.6 without limiting clause 3.1.1, in accordance with all applicable occupational health and safety laws and regulations and applicable industry codes of practice and Australian Standards.
- 3.2 Without limiting the Research Organisation's obligations under this clause 3, the Research Organisation must, in conducting the Project:
 - 3.2.1 only apply the Funds and the Assets for the purposes of the Project and in accordance with the Budget and the Milestones; and
 - 3.2.2 not vary the Project, the Budget or the Milestones without MLA's prior written consent;
 - 3.2.3 liaise with MLA; and
 - 3.2.4 as requested by MLA, provide reasonable details of the Research Organisation's proposed course of action and strategies, for the purpose of enabling MLA to review the performance of the Research Organisation's obligations under this agreement.

Personnel

- 3.3 The Research Organisation:
 - 3.3.1 must, subject to the terms of this agreement, cause the Nominated Persons to work on the Project;
 - 3.3.2 undertakes that the Nominated Persons and all persons who assist in carrying out the Project will during the term of this agreement perform this work to the best of their skill and ability; and
 - 3.3.3 must provide each Nominated Person with a copy of this agreement and take all reasonable steps to explain it to them.
- 3.4 If the Nominated Personnel cease to be available during the term of this agreement, the Research Organisation will notify MLA and may replace such personnel, provided such replacements are acceptable to MLA.

Warranty

- 3.5 The Research Organisation warrants that:
 - its conduct of the Project will not infringe any other person's Intellectual Property rights (excluding patent rights);

- to the best of its knowledge and belief after due enquiry, its conduct of the Project will not infringe the patent rights of any other person;
- the parties will be entitled to use the Project IP without the consent of any other person;
- 3.5.4 it, its employees, the Nominated Persons and its agents and contractors have the necessary experience, skill and ability to properly conduct the Project on the terms set out in this agreement; and
- 3.5.5 the Project will be conducted in a professional manner and conform to a standard of competence equal to that normally employed by researchers of good standing for services of a magnitude and nature similar to the Project.

Capturing Project IP

- 3.6 The Research Organisation must provide MLA with all information in its possession regarding Project IP which has been developed or is in the process of being developed.
- 3.7 The Research Organisation must ensure that those of its employees, agents and contractors who participate in the Project:
 - 3.7.1 identify Project IP generated or developed by them;
 - 3.7.2 promptly communicate details of Project IP to MLA;
 - 3.7.3 assign ownership of all Project IP in accordance with the provisions of clause 8; and
 - 3.7.4 give the moral rights consents requested in accordance with the provisions of clause 8.

Safety

- 3.8 The Research Organisation must ensure that:
 - 3.8.1 its activities in carrying out the Project comply; and
 - 3.8.2 any site at which it carries out any part of the Project (Site) complies,

with all applicable occupational health and safety laws and regulations and applicable industry codes of practice and Australian Standards.

- 3.9 Without limiting its obligations under this clause 3.9, the Research Organisation must ensure that any person involved in the Project or attending a Site whose health or safety may be affected by the Project is:
 - 3.9.1 properly trained, informed, supervised and instructed in the use of plant and equipment involved in the Project;
 - 3.9.2 provided with all necessary personal protective equipment for work performed in connection with the Project; and
 - 3.9.3 provided with any other training, information, instruction and supervision, including but not limited to induction training, to ensure their health and safety while carrying out the Project or while on the Site.
- 3.10 Research Organisation is solely responsible for all preparation and co-ordination required for carrying out the Project at a Site and, without limiting its obligations under this clause 3.10, the Research Organisation must:

- 3.10.1 at all times exercise all necessary precautions to ensure that the health and safety of any person:
 - (a) involved in the Project; or
 - (b) while on or near a Site,

is not compromised by the carrying out of the Project at that Site;

- 3.10.2 stop work on the Project if a safety risk arises and immediately notify MLA; and
- 3.10.3 not resume work until it is satisfied that the safety risk has been eliminated or, if elimination of the risk is not reasonably practicable, controlled.

4 Funding and In-Kind Contribution

MLA's obligations

4.1 Subject to clause 4.3, MLA must provide the Funds and the Assets to the Research Organisation in accordance with the Budget for the sole purpose of the Project.

In-Kind Contribution

4.2 The Research Organisation must provide the In-Kind Contributions, if any, in accordance with the schedule.

Suspension of funding

- 4.3 In addition to its rights under clause 16, MLA may suspend payment of any of the Funds if the Research Organisation:
 - 4.3.1 does not achieve a Milestone; or
 - 4.3.2 is in breach of any of its obligations under this agreement,

until the Milestone is achieved or the breach is rectified, as the case may be, to the reasonable satisfaction of MLA.

Assets

- 4.4 The Research Organisation must, with the Funds, and in accordance with the Budget, purchase the assets specified in the Budget.
- 4.5 The Research Organisation is solely responsible for the safekeeping, maintenance and control of any Assets used for the Project and for all other costs and liabilities associated with the Assets.
- 4.6 The Research Organisation must not encumber or Dispose of any Asset.
- 4.7 On the termination of this agreement, or earlier if requested by MLA, the Research Organisation must on MLA's election either:
 - 4.7.1 return to MLA all Assets provided by MLA and assign to MLA, at no cost to MLA, ownership of all other Assets free from all encumbrances; or
 - 4.7.2 with the approval of MLA, sell any Assets to any other person on arm's length terms, and disburse to MLA all monies received from the sale of the Asset; or
 - 4.7.3 retain possession of the Asset for use in other projects to be conducted with MLA.

-

4.8 MLA may, on reasonable notice, enter premises occupied by or under the control of the Research Organisation to take possession of Assets for the purposes of clauses 4.7.1.

5 Accounts and records

Accurate record keeping

- 5.1 The Research Organisation must ensure that it, and its agents and contractors:
 - 5.1.1 keep complete and accurate books and records that are separate from any other books and records of the relevant business (including any particular accounts specified by MLA):
 - (a) setting out details of all work carried out under this agreement;
 - (b) recording the deposit and expenditure of the Funds; and
 - (c) recording the contribution and details of the In-Kind Contributions;
 - 5.1.2 permit MLA, at any time and without prior notice, through its officers, agents or advisers authorised on its behalf, to examine and inspect any material in the possession of the Research Organisation which is relevant to this agreement, including any books and records, and provide all necessary facilities for that purpose;
 - 5.1.3 give full and accurate answers to any questions MLA or any of its representatives may have concerning books or records relating to this agreement and provide all assistance reasonably requested by MLA in respect of any inquiry into or concerning the Project or this agreement; and
 - retain for a period of seven years after termination or expiration of this agreement all books and records relating to the Funding.

MLA may carry out audits

5.2 MLA may arrange for the carrying out of an audit of the books and records of the Research Organisation and the books and records of the Research Organisation's agents and contractors at the cost of MLA, unless the audit reveals any overpayment of more than 2% by MLA or noncompliance by the Research Organisation with the terms of this agreement, in which case the Research Organisation must promptly reimburse MLA the cost of the audit.

Research Organisation to allow access

- 5.3 The Research Organisation must cooperate with MLA or its representatives, in the conduct of an audit and, for that purpose, must:
 - 5.3.1 allow access to the Research Organisation's premises at reasonable times and on reasonable notice;
 - 5.3.2 procure access to the premises of all agents and contractors at reasonable times and on reasonable notice;
 - 5.3.3 require the Research Organisation's employees, agents and contractors to produce books and records related to this agreement and allow any such documentation to be inspected and copied; and

5.3.4 provide full and accurate answers to any questions asked in relation to that documentation.

Clause survives termination

5.4 This clause 5 applies for the term of this agreement and for a period of seven years from the date of expiration or termination.

6 GST

- 6.1 Unless otherwise indicated, amounts stated in this agreement do not include GST.
- 6.2 In relation to any GST payable for a taxable supply by a party under this agreement, the recipient of the supply must pay the GST subject to the supplier providing a tax invoice.
- 6.3 If any party is required under this agreement to reimburse or pay to another party an amount calculated by reference to a cost, expense, or an amount paid or incurred by that party, the amount of the reimbursement or payment will be reduced by the amount of any input tax credits to which that party (or entity on whose behalf the party is acting) is entitled in respect of any acquisition relating to that cost, expense or other amount.
- 6.4 Terms used in this clause 6 which are defined in the GST Act have the same meaning as in the GST Act.

7 Background Intellectual Property

Provision

- 7.1 During the term of this agreement each party must make available for the Project the Background IP to be provided by it.
- 7.2 When a party makes Background IP available (other than that specified in the schedule) it must give a notice to the other party identifying the Background IP and the ownership of it, the right of the party to make it available and details of any encumbrances.

Warranty

- 7.3 Each party warrants that:
 - 7.3.1 it is the owner of, or is otherwise entitled to provide, the Background IP which it makes available for the Project;
 - 7.3.2 the use of the Background IP in accordance with this agreement will not infringe the Intellectual Property rights of any other person;
 - 7.3.3 except to the extent disclosed to the other party at the time of making it available, the Background IP is unencumbered; and
 - 7.3.4 it will not Dispose of or Commercialise the Background IP so as to prejudice its use in accordance with this agreement.
- 7.4 Where any Background IP is co-owned with the Research Organisation or has been developed by the Research Organisation MLA provides no warranties.

Interest

7.5 No party by virtue of this agreement obtains any interest in or right to use another party's Background IP for any other purpose other than in accordance with this agreement.

Licence

- 7.6 Subject to the terms of this agreement:
 - 7.6.1 the parties; and
 - 7.6.2 subject to clause 13, agents and contractors of the parties,

have a non-exclusive royalty-free right to use each party's Background IP for the purposes of the Project and Commercialisation of the Project IP.

Protection

7.7 Each party must take all reasonable steps to protect the other party's Background IP (but not including applying for, maintaining, prosecuting or enforcing any form of Intellectual Property rights protection) and must give the party which provided the Background IP prompt notice of any infringement or threatened infringement of that Background IP which comes to its attention.

8 Project IP

Ownership

- 8.1 Any Project IP will be owned by the parties in accordance with their respective Interests.
- 8.2 Subject to this agreement, each party has a non-exclusive royalty-free right to use Project IP for the purposes of the Project, other than Commercialisation.
- 8.3 No party may Dispose of its Interest in Project IP without the prior written agreement of the other party.
- 8.4 MLA will have a royalty-free right to use Project IP for its internal purposes and reporting to and complying with its obligations to industry bodies, including peak councils, government and government agencies and authorities.

Moral Rights

8.5 The Research Organisation grants or will procure that its employees grant to MLA written, unconditional and irrevocable consents to any act or omission that would otherwise infringe its or its employees' moral rights in any Project IP.

Intellectual Property protection

- 8.6 If MLA considers that a particular development warrants pursuing patent protection, or other form of Intellectual Property protection, the Research Organisation must provide all reasonable assistance to MLA and if requested apply for, maintain and prosecute that Intellectual Property protection in accordance with the party's respective Interests.
- 8.7 Each party must give the other prompt notice of any infringement or threatened infringement of Project IP which comes to its notice and MLA may take such action and incur such costs as may be reasonably required to protect the interests of the parties in that Intellectual Property.

8.8 Costs incurred by the parties under clauses 8.6 and 8.7 must be borne by them in proportion to their respective Interests unless agreed otherwise.

9 Commercialisation

9.1 A party may only Commercialise or disseminate the Project IP with the prior written consent of the other party.

10 Confidentiality

Confidentiality Obligations

- 10.1 Subject to this agreement, each party must during and after the term of this agreement:
 - 10.1.1 keep Project IP and the Confidential Information of the other party confidential;
 - 10.1.2 use Project IP and the Confidential Information of the other party only as contemplated by this agreement; and
 - 10.1.3 prior to disclosure to any person of any Project IP or Confidential Information of another party, ensure that the person is bound by obligations of confidentiality in substantially the same terms as this clause 10.

Exclusions

- 10.2 The obligations on each recipient of Confidential Information under this agreement do not apply to any Confidential Information which:
 - 10.2.1 was in the recipient's possession at the time of disclosure to the recipient and was not acquired in breach of an obligation of confidence or under an obligation of confidence;
 - 10.2.2 is in the public domain;
 - is acquired from a third party, provided that it is not acquired by the third party unlawfully or in breach of an obligation of confidence; or
 - 10.2.4 is required to be disclosed by law, provided that the receiving party makes reasonable efforts to notify the disclosing party of the impending disclosure in time for the disclosing party to appear and oppose the disclosure.
- 10.3 For the avoidance of doubt, a party's details, the names of researchers working on the Project, the Project title, start and finish dates for the Project and the Funds will not be considered to be Confidential Information and may be disclosed by MLA.

Publications and public announcements Clause

- 10.4 Neither party will publish, disseminate or otherwise communicate any information relating to a Project or its results without the prior written consent of the other party, such consent not to be unreasonably withheld.
- 10.5 The Research Organisation must ensure that any publication, dissemination or communication permitted under clause 10.4:

- acknowledges the contribution to and support of the Project by MLA in a manner acceptable to MLA and in compliance with MLA's Brand and Writing Style Guidelines (available on request); and
- 10.5.2 is carried out in consultation with the MLA communications team,

and that the Research Organisation has obtained MLA's prior written approval in relation to all communications material relating to a Project or its results.

Termination

On termination of this agreement each party must, on request from another party, return all of the other party's Confidential Information.

11 MLA

11.1 Clauses 8.3, 9.1 and 10 (in respect of Project IP) do not apply to MLA if MLA's Interest is 100%.

12 Material

MLA Material

- 12.1 The MLA Material remains the property of MLA.
- 12.2 Subject to clause 12.3 on termination of a Project, the Research Organisation must immediately on request from MLA return the MLA Material related to that Project and all copies of it to MLA and permanently delete from all computer systems under the control of the Research Organisation all MLA Material which is in electronic form.

Legal Requirement

12.3 The Research Organisation may retain one hard copy of the MLA Material reasonably necessary for the Research Organisation to comply with any statutory obligation to do so.

Safekeeping

12.4 The Research Organisation is responsible for the safekeeping and maintenance of the MLA Material and must ensure that the MLA Material are used, copied, supplied or reproduced only for the purposes of this agreement.

13 Subcontractors

Other contractors

- 13.1 The Research Organisation must not without the prior written consent of MLA engage any agent or contractor to work with the Research Organisation in conducting the Project or otherwise assist the Research Organisation in performing its obligations under this agreement.
- 13.2 MLA consents to the Research Organisation engaging the contractors identified in the schedule.

Terms

- 13.3 If the Research Organisation engages any agent or contractor to work with the Research Organisation in conducting the Project or otherwise assist the Research Organisation in performing its obligations under this agreement, the terms of engagement must contain terms requiring the agent or contractor to:
 - 13.3.1 undertake obligations of confidentiality in substantially the same terms as clause 10;
 - assign to the Research Organisation all Intellectual Property created under the engagement; and
 - 13.3.3 maintain such insurance in such amounts as MLA may specify.
- 13.4 The Research Organisation will remain liable for the acts or omissions of the contractor as if those acts or omissions were those of the Research Organisation.

14 Insurance

Maintenance

- 14.1 The Research Organisation will
 - 14.1.1 at all times maintain:
 - (a) adequate workers' compensation insurance as required by law for its employees;
 - (b) professional indemnity insurance for an amount of at least \$2 million;
 - (c) public and product liability insurance for an amount of at least \$10 million;
 - (d) such other insurance cover as MLA may from time to time reasonably require; and
 - 14.1.2 maintain and protect from loss or damage and, if required by MLA, insure for their replacement value, all Assets.

Policies

14.2 The Research Organisation will, on request by MLA, produce evidence of the currency of the insurance policies referred to in clause 14.1.

Government and Statutory bodies

14.3 Clause 14.1.1 does not apply where the Research Organisation is a department or statutory body of the Commonwealth of Australia or an Australian State or Territory and self insures.

15 Indemnity

- 15.1 The Research Organisation indemnifies MLA against all damages, losses, costs and expenses incurred by MLA arising out of any:
 - 15.1.1 breach by the Research Organisation of this agreement; or

15.1.2 negligent or unlawful act or omission of the Research Organisation, its employees, the Nominated Persons and all agents and contractors in connection with this agreement,

except to the extent that the damages losses, costs or expenses result from the act or omission of MLA.

16 Term and termination

Term

- 16.1 This agreement commences on the date of this agreement and continues until the earlier of:
 - 16.1.1 Its termination by written agreement of all parties; and
 - 16.1.2 its termination in accordance with this agreement
 - 16.1.3

Notice

- 16.2 MLA may, by 1 month's notice to the Research Organisation, terminate this agreement.
- 16.3 MLA may terminate this agreement with immediate effect by notice to the other parties if:
 - 16.3.1 MLA is no longer the declared industry marketing body and/or industry research body for the meat and livestock industry; or
 - its funding agreement with the Commonweatlh government is terminated, in which case, MLA may, by notice to the Research Organisation, direct the Research Organisation to deal with the Assests in a manner determined by MLA.
- 16.4 IfMLA terminates this agreement under clause 16.2, MLA must, subject to clauses 16.9 and 16.10, pay the Research Organisation the costs reasonably incurred or committed by the Research Organisation in accordance with the Budget in the period up to the date of termination.

Go/No Go decisions

- 16.5 MLA may terminate a Project by notice to the Research Organisation if MLA makes a "No Go" decision referred to in the Schedule.
- 16.6 If a "Go/No Go" decision point is referred to in the Schedule, the Research Organisation:
 - 16.6.1 must not proceed with the Project after that point until MLA notifies it that MLA has made a "Go" decision to proceed with the Project after that point; and
 - 16.6.2 acknowledges that it is not entitled to payment for any goods or services provided in breach of clause 16.6.1.

Termination for default

- 16.7 A party (**Terminating Party**) may by notice to the other party terminate this agreement if:
 - 16.7.1 the other party fails, within 7 days after notice from the Terminating Party, to remedy a breach of its obligations under this agreement which is capable of remedy;

- the other party breaches any of its obligations under this agreement which are not capable of remedy; or
- 16.7.3 the other party persistently breaches its obligations under this agreement.
- A party may by notice to the other party, terminate this agreement with immediate effect if the other party has a receiver or receiver and manager appointed to it or any part of its assets, enters into a scheme of arrangement with creditors or suffers any other form of external administration.

Research Organisation's obligations

- 16.9 On termination of this agreement, the Research Organisation must immediately discontinue any work on the Project.
- 16.10 On receipt of notice of termination of this agreement, the Research Organisation must do all things necessary to minimise the incurring of further costs in connection with this agreement.

17 Force Majeure

Event

- 17.1 If a party (**Affected Party**) becomes unable, wholly or in part, by any event beyond its reasonable control, including, in the case of MLA, a cessation or reduction of its funding (**Force Majeure**) to carry out an obligation placed on it under this agreement, the Affected Party must give to the other party prompt written notice of:
 - 17.1.1 reasonable particulars of the Force Majeure; and
 - 17.1.2 so far as is known, the probable extent to which the Affected Party will be unable to perform or be delayed in performing its obligation.

Effect

- 17.2 Subject to compliance with clause 17.1, the relevant obligation, so far as it is affected by the Force Majeure, will be suspended during but no longer than the term of the Force Majeure. In the case of a cessation or reduction of its funding, MLA may, by notice to the other party, terminate this agreement.
- 17.3 The Affected Party must use all possible diligence to overcome or remove the Force Majeure as quickly as possible (except where MLA has its funding ceased or reduced). The Affected Party is not required to settle any labour or other dispute creating the Force Majeure on terms contrary to its wishes or to contest the validity or enforceability of any law, regulation or decree by way of legal proceedings.

18 Dispute resolution

Dealing with disputes

- 18.1 The parties must, without delay and in good faith, attempt to resolve any dispute which arises out of or in connection with this agreement prior to commencing any proceedings.
- 18.2 If a party requires resolution of a dispute it must do so in accordance with this clause 18 and the parties acknowledge that compliance with these provisions is a condition precedent to

- any entitlement to claim relief or remedy, whether by way of proceedings in a court of law or otherwise in respect of such disputes, except in the case of applications for urgent interlocutory relief or a breach by the other party of this clause 18.
- 18.3 The existence of a dispute or the commencement of proceedings does not affect the obligations of the parties to continue to perform their obligations under this agreement.

Resolution by management

- 18.4 If a party requires resolution of a dispute it must immediately submit full details of the dispute to the chief executive officer or authorised delegate of the other party.
- 18.5 If the dispute is not resolved within 1 month of submission of the dispute to them, or such other time as they agree, clause 18.6 will apply.

Conciliation

- 18.6 Disputes must be submitted to conciliation in accordance with and subject to the then current Conciliation Rules adopted by the Resolution Institute.
- 18.7 A party may not commence proceedings in respect of the dispute unless the dispute is not settled by conciliation within 1 month of submission to conciliation, or such other time as the parties agree.

Urgent Relief

18.8 This clause 18 does not apply if either party commences legal proceedings for urgent interlocutory relief.

19 Relationship of the parties

No partnership

19.1 Nothing in this agreement creates an agency, partnership, joint venture or employment relationship between MLA and the Research Organisation or any of their respective employees, agents or contractors.

No holding out

19.2 Neither the Research Organisation nor any person acting on behalf of the Research Organisation may hold itself out as being entitled to contract or accept payment in the name of or on account of MLA.

Conflict of Interest

- 19.3 The Research Organisation must not, without the prior written consent of MLA, during the term of this agreement:
 - 19.3.1 act as a consultant to any person who carries on or is involved in any capacity in an activity or business; or
 - 19.3.2 carry on or be involved in any capacity in an activity or business,

which is competitive with or detrimental to the Project.

20 Miscellaneous

Notices

- 20.1 A notice under this agreement must be in writing and may be given to the addressee by:
 - 20.1.1 delivering it to the address of the addressee;
 - 20.1.2 sending it by pre-paid registered post to the address of the addressee;
 - 20.1.3 sending it by fax to the fax number of the addressee; or
 - 20.1.4 sending it by electronic mail to the last notified email address of the addressee, and the notice will be deemed to have been received by the addressee on receipt.
- A fax is deemed to have been received on production of a transmission report by the machine from which the fax was sent which indicates that the fax was sent in its entirety to the fax number of the addressee.
- An email is deemed to have been received on the date shown by a printed "read receipt" generated by the sender's computer.

Amendment

This agreement may only be varied by the written agreement of the parties.

Assignment

The Research Organisation may only assign a right under this agreement with the prior written consent of MLA.

Entire agreement

- This agreement, together with each Project Schedule, embodies the entire understanding and agreement between the parties as to its subject matter.
- 20.7 All previous negotiations, understandings, representations, warranties, memoranda or commitments in relation to, or in any way affecting, the subject matter of this agreement are merged in and superseded by this agreement.

Further assurance

20.8 Each party must promptly sign all documents and do all things that the other party from time to time reasonably requests to effect, perfect or complete this agreement and all transactions incidental to it.

Governing law and jurisdiction

- 20.9 This agreement is governed by and must be construed in accordance with the laws of New South Wales.
- 20.10 Each party:
 - 20.10.1 irrevocably and unconditionally submits to the non-exclusive jurisdiction of the courts of New South Wales and all courts which have jurisdiction to hear appeals from those courts; and

20.10.2 waives any right to object to proceedings being brought in those courts for any reason.

Legal costs

20.11 The parties must each pay their own legal and other expenses relating directly or indirectly to the negotiation, preparation and signing of this agreement and all documents incidental to it.

Counterparts

20.12 This agreement may be executed in any number of counterparts. All counterparts, taken together, constitute one instrument.

SCHEDULE

Research Organisation

Name
ABN
Street Address
Postal Address

Project Leader:
Name
Phone
E-mail

Administration Contact:
Name
Phone
E-mail

MLA

Meat & Livestock Australia Limited ABN 39 081 678 364

Street Address Level 1, 40 Mount Street North Sydney NSW 2060

Postal Address PO Box 1961 North Sydney NSW 2059

Technical Details:

Name Phone E-mail

Administration Contact:

Name Phone E-mail

Project

Project No.	
Project Title	
Start date	Completion date
Purpose and description	
Objectives	
The Research Organisation will achi	eve the following objective(s) to MLA's reasonable satisfaction:
Additional details	

Agents or subcontractors

Subject to the obligations relating to agents and subcontractors, MLA consents to the engagement of the following agents or subcontractors:

Interest

Milestone Number	Company Name	Percentage

Background IP

Company Name	Description

Communications

Subject to the confidentiality obligations, the Project will be communicated by the Research Organisation:

Activity	Key Message
Milestone report	Comprehensive report on achievement of each milestone. Milestone report guidelines are available on the MLA website http://www.mla.com.au/Research-and-development/Project-reporting-templates
Final Report	 The Final report must: be submitted in accordance with MLA's style guide and report guidelines (available at http://www.mla.com.au/Research-and-development/Project-reporting-templates). include sections that address all the items in the Objectives. be supplied in electronic Microsoft Word format. include any associated material such as spreadsheets, decisions support tools, multimedia either within the report or as separate electronic files duly acknowledge participating producer groups, Consultant(s) and Funding Contributors (including the Commonwealth Government). MLA is committed to demonstrating transparency and communication of our R&D activities to stakeholders. Separate confidential and non-confidential versions of the Final report may be provided if a single report cannot be published on MLA's website.

MLA has a robust process for delivering communications, aligned to a communications strategy that is designed and executed by the MLA Corporate Communications team each year.

In order to ensure maximum value from MLA programs and projects, MLA requires the Research Organisation to comply with the publications and public announcements clause of this agreement and to liaise with the MLA communications team in respect of all communications relating to the Project to ensure the right messages are delivered via the right channel.

If you require further information please contact Matthew Peacock (mpeacock@mla.com.au) or Sharon McGovern (smcgovern@mla.com.au).

Milestones

Achievement Criteria		Due Date

A milestone is not achieved unless it is completed to MLA's reasonable satisfaction

Nominated Person(s)

Contact Name:

Phone: Fax: Email:

Budget

Total Budget Professional fees		0.00	
Operating expenses		0.00	
	Capital	0.00	

Total Funds	AUD \$0.00 (GST exclusive)
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Cash flow

Payment Date	Milestone	Fees	Expenses	Capital	Total
	1 *	0.00	0.00	0.00	0.00
	2 **	0.00	0.00	0.00	0.00
	3 **	0.00	0.00	0.00	0.00
	4 **	0.00	0.00	0.00	0.00
	5 **	0.00	0.00	0.00	0.00
	6 **	0.00	0.00	0.00	0.00
	7 **	0.00	0.00	0.00	0.00
	8 ***	0.00	0.00	0.00	0.00

TOTAL AUD \$0.00

NB: any money uncommitted at the end of the Project must be returned to MLA

^{*}or on signing of this agreement

^{**}on acceptance and approval of corresponding milestone report, with tax invoice and copy of receipts attached

^{***}on receipt and acceptance of final report by MLA, with tax invoice for payment attached

SIGNED AS AN AGREEMENT

Signed for and on behalf of Meat & Livestock Australia Limited n the presence of:	
Signature of Witness	Authorised person General Manager Business Unit
Name of Witness (Print)	
Signed for and on behalf of Research Organisation n the presence of:	
Signature of Witness	Signature of Authorised Person
Name of Witness (Print)	Name of Authorised Person (Print)
	Office Held of Authorised Person (Print)

SECTION 5

5.1 **SUBCONTRACTOR DECLARATION**

To conduct research for MLA Request for Tender 'Feedlot Shade or Shelter Evaluation', the research organisation will be required to execute subcontracts with both the shade/shelter solution provider and a collaborating feedlot that reflect the budget and methodology executed in the research agreement with MLA.

To enable accurate budget allocation, fair tendering, and ease of MLA contracting, the MLA tender specification will require <u>completion of a copy of this declaration for each subcontractors involved in the project</u> e.g. collaborating feedlot and shade/shelter provider that they agree to their subcontract budget and overall methodology in the Full Application submitted to MLA by the Research Organisation outlined in Section 3 of this Tender Specification.

Subcontractor Declaration
I,
I hold the position of and am duly authorised by
I make this declaration to the best of my knowledge, information and belief as to the accuracy of the material contained in it and after due inquiry in relation to such material.
The subcontract budget and overall methodology outlined in the MLA Full Application form for the Request for Tender 'Feedlot Shade or Shelter Evaluation'.
By (Research Organisation)
Subcontract budget AUD (Excl. GST)
for my involvement in this are true and correct.
Subcontractor Company Name:
ABN:
Name of Subcontractor Authorised Signatory
Signed by Subcontractor Authorised Signatory:
Date:/
Name of Witness:
Signature of Witness:

SECTION 6

	nly and sincerely					
	the position				•	authoris
	is declaration to trial contained in it					to the acci
This ten	er comprises:					
arranger tendered tender of The Ten	the Tenderer not nent or understation it would pay to a rany agreement re erer is not aware accepting the ter	nding which will be a supplied by the which which which which which which will be a supplied by the which wh	ch would ha essful tendere om it. , matter or th	ve the result rany moneys in the second seco	that, on beir n respect of or	ng the su in relatio
	accepting the ter			iii tile telldel.		
	ents of the tender	' are true ai	nd correct.			
The conf	ents of the tender ke this solemn de sions of the <i>Oaths</i>	claration co		believing the s	ame to be tru	e and by v
The contact And I may the prov	ke this solemn de sions of the <i>Oaths</i>	claration co		believing the s	ame to be tru	e and by v